Electronic Filing Page 1 of 1

Cumulative e-File History 2012										
	FED									
Locator:	86803W									
Taxpayer Name:	WASHINGTON COLLEGE									
Return Type:	990, 990 & 990T (Corp)									
Submitted Date:	04/29/2014 15:13:24									
Acknowledgement Date:	04/29/2014 15:26:11									
Status:	Accepted									
Submission ID:	23695320141195000000									

# Form **8879-EO**

# IRS e-file Signature Authorization for an Exempt Organization For calendar year 2012, or fiscal year beginning 0.7/0.1, 2012, and ending 0.6/3.0, 20 1.3

Department of the Treasury Internal Revenue Service	▶ Do not send to the IRS. Keep for your records.		2012
Name of exempt organization		Employer Ident	fication number
WASHINGTON CO	DLLEGE	52-059	1691
Name and title of officer	400-A114-A114-A11		
	LT, CHIEF OF STAFF		
	eturn and Return Information (Whole Dollars Only)		
check the box on line leave line 1b, 2b, 3b,	return for which you are using this Form 8879-EO and enter the applicable amo Ia, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being file 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered elow. Do not complete more than 1 line in Part I.	ed with this fo	rm was blank, then
1a Form 990 check h 2a Form 990-EZ chec 3a Form 1120-POL chec 4a Form 990-PF chec	k here b b Total revenue, if any (Form 990-EZ, line 9)  neck here b b Total tax (Form 1120-POL, line 22)  k here b Tax based on investment Income (Form 990-PF, Part VI, line	2b 3b ne 5). 4b	94222073.
5a Form 8868 check	here b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	<sup>5b</sup>	
Part II Declaration	n and Signature Authorization of Officer	•	
organization's 2012 eleare true, correct, and corganization's electronito send the organizatio the transmission, (b) the authorize the U.S. Treatinancial institution accordum, and the financia Agent at 1-888-353-45 involved in the process resolve issues related	ury, I declare that I am an officer of the above organization and that I have examination and accompanying schedules and statements and to the best of momplete. I further declare that the amount in Part I above is the amount shown of concern. I consent to allow my intermediate service provider, transmitter, or elector's return to the IRS and to receive from the IRS (a) an acknowledgement of receive reason for any delay in processing the return or refund, and (c) the date of any issury and its designated Financial Agent to initiate an electronic funds withdrawa yount indicated in the tax preparation software for payment of the organization's for institution to debit the entry to this account. To revoke a payment, I must contain 37 no later than 2 business days prior to the payment (settlement) date. I also a sing of the electronic payment of taxes to receive confidential information necess to the payment. I have selected a personal identification number (PIN) as my signapplicable, the organization's consent to electronic funds withdrawal.	ny knowledge n the copy of t ctronic return o ipt or reason refund. If appl I (direct debit) ederal taxes o ct the U.S. Tre uthorize the fi ary to answer	and belief, they he riginator (ERO) for rejection of icable, I entry to the bwed on this asury Financial nancial institutions inquiries and
Of <u>fice</u> r's PIN: check o			
X I authorize GF	ERO firm name Enter fi	4 2 1 9 ive numbers, but enter all zeros	as my signature
being filed with	ation's tax year 2012 electronically filed return. If I have indicated within this returnante a state agency(ies) regulating charities as part of the IRS Fed/State program, I by PIN on the return's disclosure consent screen.		
If I have indicat	the organization, I will enter my PIN as my signature on the organization's tax y ed within this return that a copy of the return is being filed with a state agency(ie program, I will enter my PIN on the return's disclosure consent screen.		
Officer's signature 🕨	ough L. Hall. Date >	429/14	
Part III Certification	on and Authentication	7. 10.	
	your six-digit electronic filing identification  1 by your five-digit self-selected PIN  2 3 6	9 5 3	3 6 6 0 5
number (EFIN) followed	by your five-digit self-selected PIN.	do not enter a	
indicated above. I confi	numeric entry is my PIN, which is my signature on the 2012 electronically filed remains that I am submitting this return in accordance with the requirements of Pub. 4 ed IRS e-file Providers for Business Returns.	eturn for the o 1163, Moderni	rganization zed e-File (MeF)
ERO's signature	Dale ▶	4/29/2	014
	EDO March Datain Till Brown Co. 1 1 1 11		
	ERO Must Retain This Form - See Instructions Do Not Submit This Form To the IRS Unless Requested To Do S	io	
For Paperwork Reduct	ion Act Notice, see back of form.		m <b>8879-EO</b> (2012)

JSA 2E1676 1.000

### **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or th	e 201	2 cale	ndar year, or tax				7/01,201				orang requireme		/30,20 <sub>13</sub>		
•	<u> </u>	0 20.		e of organization	you. bog	9		7,01,10	_,		9	D Employer ide				
<b>B</b> c	neck if ap	plicable:		SHINGTON COL	J.EGE											
	Addre			g Business As								52-0591	691			
	chang	change		ber and street (or P.C	). box if mail is	not delivered	to street add	lress)	Roon	n/suite	)	E Telephone nu				
	Initial	-	30	0 WASHINGTON	T AVE			,				(410) 77	R – 7	224		
	Termi			or town, state or count		4						(110) //				
	Amen	ded		ESTERTOWN, M	•							<b>G</b> Gross receipt	s \$	133,586	791	
	return Applio	ation		ame and address of			IELL B	REISS.	PRESI	DEN	т	H(a) Is this a grou		<u></u>	X No	
	」 pendi	ng		0 WASHINGTON							_	affiliates? <b>H(b)</b> Are all affiliates	es incl	$\vdash$	No	
1	Tax-ex	empt st		X 501(c)(3)	501(c) (	) <b> </b>		4947(a)(		-	527	1 ` ′		. (see instructions)		
				WASHCOLL.EDU		/ (		1011(4)(	.,			H(c) Group exemp	otion nu	ımber 🕨		
				X Corporation	Trust	Association	Other	<b>•</b>		L Year	of format	tion: 1782 <b>M</b>			MD	
	rt I		mmary		11001	1	1 1 2							gan		
	1			ibe the organizatior	's mission	or most signif	ficant activi	tion:								
	•			OP IN ITS S				'ANALYT	IC TH	IOUG	 НТ,					
nce				C INSIGHT,												
rna				H THE CULTU												
Governance	2	Check	this bo	ox ▶ if the or	ganization	discontinued	its operat	ions or dispo	sed of i	nore t	han 25%	of its net assets	: S.			
& G	3			oting members of th	-								3		35.	
es	4			idependent voting r									4		34.	
Activities	5	Total	numbe	r of individuals emp	loved in ca	lendar year 2	012 (Part \	/, line 2a)					5	1	,659.	
Acti	6			r of volunteers (estir									6		41.	
`	7 a			inrelated business r									7a	167	,765.	
				d business taxable									7b	-135	,425.	
												Prior Year		Current Yo	ear	
ø	8	Contri	butions	s and grants (Part V	III, line 1h)						٦ 🗀	10,225,80	1.	13,924	,013.	
nué	9	Progra	am ser	vice revenue (Part VIII. co	III, line 2g)			CO	PY FOR	ł		69,890,97	0.	72,441	,521.	
Revenue	10	Invest	ment ir	ncome (Part VIII, co	lumn (A), lir	nes 3, 4, and	7d)	PUBLIC	INSPEC	CTION		2,506,77	2.	6,410	,729.	
œ	11			ie (Part VIII, columi				1e)				960,73	0.	1,445	,810.	
				e - add lines 8 thro								83,584,27	3.	94,222	,073.	
	13	Grant	s and s	imilar amounts paid	(Part IX, co	lumn (A), line	es 1-3)				_	22,042,99	7.	24,900	,895.	
	14	Benef	its paic	I to or for members	(Part IX, col	umn (A), line	4)				-		0		0	
S	15			er compensation, e			, column (/	A), lines 5-10	)			31,141,02	6.	33,351	,804.	
Expenses	16 a	Profes	ssional	fundraising fees (Pa	art IX, colum	n (A), line 11	e)						0		0	
xbe	b	Total 1	fundrai	sing expenses (Part	IX, column	(D), line 25)	<b>&gt;</b>	2,614,4	12.							
Ш	17	Other	expens	ses (Part IX, column	(A), lines 1	1a-11d, 11f-2	24f)					28,723,99	1.	29,622	,039.	
	18	Total	expens	es. Add lines 13-17	' (must equa	al Part IX, col	umn (A), lir	ne 25)				81,908,01	_	87,874		
	19	Rever	ue les	s expenses. Subtrac	ct line 18 fro	m line 12						1,676,25	_	6,347	,335.	
Net Assets or Fund Balances												ning of Current Y	_	End of Yea		
set	20	Total	assets (	(Part X, line 16)							. 3	348,300,18	_	364,609		
at As	21			es (Part X, line 26)								79,957,94	_	72,281		
	22	Net as	sets o	r fund balances. Su	btract line 2	1 from line 2	0				. 2	268,342,24	7.	292,327	<u>,968.</u>	
	rt II			e Block				<del> </del>								
Cori	ler per ect, ar	alties o	f perjury olete. De	, I declare that I have eclaration of preparer (	examined this other than off	return, includi icer) is based o	ng accompa on all inform	anying schedul ation of which	es and s prepare	tateme r has a	ents, and to iny knowle	o the best of my k edge.	nowle	dge and belief, it	is true,	
_																
	ign		0:	re of officer								D-1-				
Н	ere		Signatu	re of officer								Date				
			T	naint name 4 (i)												
				print name and title		Dron	ianot:		1.5	ate		Chook if		PTIN		
Paid				eparer's name OMANO		Preparer's s	aynature	AS	_		/2014	Check if self-		¬ l	0.0	
	arer	L DAI	AILL N			<u> </u>				4/29	/2014	employed		P005041	82	
-	Only		name		THORNTO		110511	ATT 1001	7					6055558		
10:	tha !!		address	•				NY 1001				Phone no.	Z12	-599-0100	<del></del>	
vıay	me I	∖o ais	cuss tr	is return with the p	eparer snov	vii adove? (Se	<del>ce</del> mstructi	UI15)						X Yes	No	

For Paperwork Reduction Act Notice, see the separate instructions.

#### Form **8868**

(Rev. January 2013)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

	e filing for an Automatic 3-Month Extension, of a filing for an Additional (Not Automatic) 3-Mo							
-	plete Part II unless you have already been gra						868.	
a corporation 8868 to receive Return for	iling (e-file). You can electronically file Form on required to file Form 990-T), or an addition quest an extension of time to file any of the Transfers Associated With Certain Persona b. For more details on the electronic filing of the	nal (not au forms liste al Benefit	tomatic) 3-month exter ed in Part I or Part II w Contracts, which mus	nsion of time. You can exith the exception of Fo t be sent to the IRS	lec rm in	troni 8870 pape	cally file Form 0, Information er format (see	
	Itomatic 3-Month Extension of Time. Or						onpromo.	
	on required to file Form 990-T and requesting	•		,	nple			
							▶ □	
All other co	rporations (including 1120-C filers), partnersh	ips. REMIC	Cs. and trusts must use	Form 7004 to request an	ext	ensic	on of time	
	ne tax returns.		,	Enter filer's identifyin				
Type or	Name of exempt organization or other filer, see in	structions.		Employer identification nu				
print	WAGIIINGTON GOLLEGE			E2 0E0160	1			
File by the	WASHINGTON COLLEGE  Number, street, and room or suite no. If a P.O. bo	v coo inetru	ctions	52-059169				
due date for		x, see ilistiu	CHOITS.	Social security number (S	SIN)			
filing your return. See	300 WASHINGTON AVE  City, town or post office, state, and ZIP code. For	a foreign ad	Idraes saa instructions					
instructions.	·	a roreigir ac	idiess, see ilistractions.					
	CHESTERTOWN, MD 21620-1197						0 1	
Enter the R	eturn code for the return that this application	is for (file a	a separate application fo	or each return)			01	
Application		Return	Application				Return	
Is For		Code	Is For				Code	
Form 990 o	r Form 990-EZ	01	Form 990-T (corpora	Form 990-T (corporation)				
Form 990-B	L	02	Form 1041-A	,			08	
Form 4720-	(individual)	03	Form 4720				09	
Form 990-P	,	04	Form 5227				10	
Form 990-T	(sec. 401(a) or 408(a) trust)	05	Form 6069				11	
	(trust other than above)	06	Form 8870				12	
	ss are in the care of  PENELOPE FARLE							
	e No. ► 410 778-7224		FAX No. ▶ 410 810					
	anization does not have an office or place of						▶ 🗀	
	or a Group Return, enter the organization's fo	_			_		f this is	
	le group, check this box		art of the group, check	this box ▶ L		and	attach	
	e names and EINs of all members the extens							
	est an automatic 3-month (6 months for a cor	-	•	·				
until_	$02/17, 20_{14}, \text{ to file the}$	exempt or	ganization return for the	e organization named at	oov	a. In	e extension is	
for the	organization's return for:							
<b>&gt;</b>	calendar year 20 or	11 0011	2	06/20	00	1 2		
► X	tax year beginning 07/0	<u>71</u> , 20 <u>12</u>	z, and ending	06/30,	20	13	- <b>·</b>	
	ax year entered in line 1 is for less than 12 m Change in accounting period	onths, che	ck reason:	eturn	า			
	application is for Form 990-BL, 990-PF, 99	90-T, 4720	o, or 6069, enter the	tentative tax, less any				
	undable credits. See instructions.				3a	\$		
	application is for Form 990-PF, 990-T, ated tax payments made. Include any prior yea				3b	¢		
	ce due. Subtract line 3b from line 3a. Include				JU	+		
	onic Federal Tax Payment System). See instru		ioni with this form, if fe	yanou, by using Li IFO	3с	\$		
	ou are going to make an electronic fund withdrawa		orm 8868, see Form 8453	B-EO and Form 8879-EO for	_		it instructions.	
	Act and Paperwork Reduction Act Notice, see Inst						<b>68</b> (Rev. 1-2013)	

Form 8868 (R	dev. 1-2013)					Page 2				
	e filing for an Additional (Not Automatic) 3-	Month Exter	nsion, complete only Part I	I and check this box		<b>&gt;</b> X				
	complete Part II if you have already been g									
	e filing for an Automatic 3-Month Extension									
Part II	Additional (Not Automatic) 3-Month	Extension of	of Time. Only file the original	inal (no copies ne	eded).					
- arti				nter filer's identifying		see instructions				
	Name of exempt organization or other filer, see	instructions.		Employer identification						
Type or										
-	WASHINGTON COLLEGE			52-0591	691					
print	Number, street, and room or suite no. If a P.O.	hox see instru	ctions	Social security number						
File by the		2004, 200 111011.2			,					
due date for filing your										
return. See		or a foreign ac	30,000, 000 1101 001010.							
instructions.	CHESTERTOWN, MD 21620-1197					0 1				
	Return code for the return that this applicatio			ach return)						
Application	1	Return	Application			Return				
ls For		Code	Is For			Code				
Form 990 (	or Form 990-EZ	01								
Form 990-I	3L	02	Form 1041-A			08				
Form 4720	(individual)	03	Form 4720			09				
Form 990-F	PF	04	Form 5227			10				
Form 990-	T (sec. 401(a) or 408(a) trust)	05	Form 6069			11				
	T (trust other than above)	06	Form 8870			12				
STOP! Do	not complete Part II if you were not alread	y granted ar	n automatic 3-month exter	nsion on a previous	y filed F	orm 8868.				
4     requirements	names and EINs of all members the extensest an additional 3-month extension of time alendar year, or other tax year beging tax year entered in line 5 is for less than 12 Change in accounting period in detail why you need the extension _ADDIRATE_RETURN	until nning months, che	07/01 , 20 12 , ar ck reason: Initial re	turn Final retu	ırn	_, 20 <u>13</u> .				
	application is for Form 990-BL, 990-PF,	990-T 4720	or 6069, enter the ten	tative tax less any						
	fundable credits. See instructions.	000-1, 7120	o, or ooo, onto the tem	auto tan 1000 arry	8a \$					
	s application is for Form 990-PF, 990-	T 4720 o	r 6069 enter any refun	dable credits and	Ju y					
	ated tax payments made. Include any l									
		prior year c	overpayment anowed as	a credit and any	8b \$					
	nt paid previously with Form 8868.	de recurs pares	ant with this form if requir	and hyuning EETDS	0D \$					
	ce Due. Subtract line 8b from line 8a. Includ		tent with this form, it requir	ed, by using EF1F3	0-6					
(Eleci	tronic Federal Tax Payment System). See inst			- 4 II I-	8c \$					
	Signature and Verification of perjury, I declare that I have examined this form ct, and complete, and that I am authorized to prepare this	n, including acc	st be completed for P companying schedules and statem		my know	rledge and belief,				
Signature >	leege		Title Manson	Date D		19/17 68 (Rev. 1-2013)				
	0				Form 88	oo (Rev				

WASHINGTON COLLEGE 52-0591691 Form 990 (2012) Page 2 Part III Statement of Program Service Accomplishments Briefly describe the organization's mission: ATTACHMENT 1 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: ) (Expenses \$ 65,730,830. including grants of \$ 24,900,895. (Revenue \$ 58,331,609. ATTACHMENT 2 **4b** (Code: ) (Expenses \$ 9,892,903. including grants of \$ 12,088,953.

(Code:	) (Expenses \$	1,111,846. inclu	ding grants of \$		) (Revenue \$	1,734,002.
WASHINGTON	COLLEGE USES	IT FACILITIES	DURING THE	SUMMER	MONTHS TO	
	(Code: WASHINGTON	·				(Code:) (Expenses \$

FACILITATE EDUCATIONAL EXPERIENCES FOR YOUNGER K-12 STUDENTS.

THESE STUDENTS ARE GIVEN AN OPPORTUNITY TO PARTICIPATE IN SUMMER

CAMPS RANGING FROM SCIENCES, MATHEMATICS AND HANDS ON PROJECTS.

THESE CAMPS LAST ANYWHERE FROM FOUR DAYS TO THREE WEEKS AND ARE

MANAGED BY OTHER OUTSIDE NONPROFIT ORGANIZATIONS.

4d Other program services (Describe in Schedule O.)

) (Revenue \$

(Expenses \$ including grants of \$ **4e Total program service expenses** ▶ 76,735,579.

ATTACHMENT 3

Form 990 (2012) Page 3
Part IV Checklist of Required Schedules

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  116	Par	t IV Checklist of Required Schedules			
2 Is the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule O, Part II.  3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule O, Part II.  4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule O, Part II.  5 Is the organization as exclose 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part II.  6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide active on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II.  7 Did the organization maintain collections of works of art, historical tressures, or other similar assets? If "Yes," complete Schedule D, Part II.  8 Did the organization in part II. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21 Part IV.  8 Did the organization services? If "Yes," complete Schedule D, Part VI.  9 Lift the organization services? If "Yes," complete Schedule D, Part VII.  10 Did the organization services? If "Yes," complete Schedule D, Part VII.  11 If the organization services? If "Yes," complete Schedule D, Part VII.  12 Did the organization services? If "Yes," complete Schedule D, Part VIII.  13 Did the organization services? If "Yes," complete Schedule D, Part VIII.  14 Did the organization serv				Yes	No
2 Is the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule O, Part II.  3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule O, Part II.  4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule O, Part II.  5 Is the organization as exclose 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C, Part II.  6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide active on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II.  7 Did the organization maintain collections of works of art, historical tressures, or other similar assets? If "Yes," complete Schedule D, Part II.  8 Did the organization in part II. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X. Inne 21 Part IV.  8 Did the organization services? If "Yes," complete Schedule D, Part VI.  9 Lift the organization services? If "Yes," complete Schedule D, Part VII.  10 Did the organization services? If "Yes," complete Schedule D, Part VII.  11 If the organization services? If "Yes," complete Schedule D, Part VII.  12 Did the organization services? If "Yes," complete Schedule D, Part VIII.  13 Did the organization services? If "Yes," complete Schedule D, Part VIII.  14 Did the organization serv	1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
2 is the organization required to complete Schedule B. Schedule of Contributors (see instructions)?  3 Did the organization engage in ideact or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C. Part I.  3 X X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C. Part II.  5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19" "Yes," complete Schedule C. Part III.  5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D. Part I.  7 Did the organization receive or hold a conservation assement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D. Part II.  8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III.  9 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III.  10 Did the organization services? If "Yes," complete Schedule D. Part III.  11 Did the organization services? If "Yes," complete Schedule D. Part IV.  12 Did the organization services? If "Yes," complete Schedule D. Part V.  13 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. Part V.  14 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. Part VIII.  15 Did the organization report an amount for lowestments-other securities in P			<u> </u>	Х	
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of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.  c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IVII.  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  116	h		114	21	
c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X and XII  12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII is the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X  13 Is the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X  14a Did the organization maintain an office, employees, or agents outside of the United States? 13 X  b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts II and IV. 14b X  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV. 15 X  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 3 more than \$5,000 of expenses for professiona	b		11b	х	
of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.  d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization is separate or consolidated financial statements for the tax year include a footnote that addresses the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X and XII  12a Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	_				
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	Ü		11c		Х
reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f X 11f X 11a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X 1 and XII . 12a X 12a Did the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X 13a Sthe organization as school described in section 170(b)(1)(A)(iii)? If "Yes," complete Schedule E 13a X 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a X 15a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b X 15b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of garnts or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV 15b Did the organization report at total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part II (see instructions) 17b Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1 c and 8a? If "Yes," complete Schedule G, Part II (see instructions) 17b Did the organization report more than \$15,000 of gross income from gaming activit	Ч				_
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.  b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.  12b X  13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	u		11d		Х
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	е			Х	
the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X					
12 a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII			11f	Х	
the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12 a				
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional			12a	Х	
the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	b				
b Did the organization maintain an office, employees, or agents outside of the United States?			12b		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	b				
Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV					
organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV		•	14b		X
Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	15		_		
to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV			15		X
Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	16		, ,		7.7
on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		·	16		X
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	17		ا ـِ رِ ا		7.7
Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	4.0		1/		A
Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III	ıβ		10	v	
If "Yes," complete Schedule G, Part III	10		18	Λ	
20 a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	ıy		10		x
	20 ~				

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Part	Checklist of Required Schedules (continued)			
	. ,		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
<b>-</b> u	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a	X	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240		
C		24c		Х
	to defease any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
		24u		Λ
25 a	( / ( / ( / <b>C</b>	250		Х
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Λ
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	051		v
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			3.7
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			37
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b	Х	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34		X
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O	38	X	

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Par				
	Check if Schedule O contains a response to any question in this Part V			
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 280		Yes	No
		1		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С		1c	Х	
22	reportable gaming (gambling) winnings to prize winners?  Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax	10	21	
Za	Statements, filed for the calendar year ending with or within the year covered by this return			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
~	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ►			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			3.5
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
7	gifts were not tax deductible?	OD		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	X	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	_		
_	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	00		
	Did the organization make any taxable distributions under section 4966?  Did the organization make a distribution to a donor, donor advisor, or related person?	9a 9b		
10	Section 501(c)(7) organizations. Enter:	35		
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
_	the organization is licensed to issue qualified health plans  Enter the amount of receives an hond  136			
C	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes." has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14a 14b		- 1

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI		• •	X
Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
٠	one or more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
D	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
3	the year by the following:			
_	The governing body?	8a	Х	
a	Each committee with authority to act on behalf of the governing body?	8b	Х	
ь 9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
9	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	)	
			Yes	No
10-	Did the expenientian have level chanters branches as efficience?	10a		Х
	Did the organization have local chapters, branches, or affiliates?	IVa		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
44.	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	па		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	ıza		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	426	Х	
	rise to conflicts?	12b		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	40-	Х	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13		
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a				
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
01	organization's exempt status with respect to such arrangements?	16b		
	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	601(c)(	3)s o	nly)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict or	f inter	est p	olicy,
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books and records of the person who possesses the books are personally the person who possesses the books are personally the person who possesses the books are personally the person who person the person who person the person who person the person who person the person that the person t	ne		
	organization: ▶ Penelope farley, controller 515 washington ave Chestertown, md 21620 410-778-7224			

JSA Form **990** (2012) 2E1042 1.000

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII .............

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

						•				
(A) Name and Title	(B) Average hours per week (list any	box,	not ch unles	Pos neck s pe	rson	e than o	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) EDWARD P. NORDBERG CHAIR	1.00	Х		X				0	0	0
(2) H. LAWRENCE CULP, JR.	1.00	,		3.7					0	
VICE CHAIR  (3) NINA RODALE HOUGHTON  SECRETARY	1.00	X		X				0		0
(4) GEOFFREY M. ROGERS, SR. TREASURER	1.00	Х		Х				0	0	0
(5) MITCHELL B. REISS PRESIDENT	55.00	Х		Х				331,261.	0	32,287.
(6) PATRICK WILLIAM ALLENDER MEMBER	1.00	X						C	0	0
(7) LYNN L. BERGESON MEMBER	1.00	Х						C	0	0
(8) NORRIS W. COMMODORE, JR. MEMBER	1.00	Х						0	0	0
(9) RICHARD L. CREIGHTON MEMBER	1.00	Х						С	0	0
(10) THOMAS C. CROUSE, JR. MEMBER	1.00	Х						C	0	0
(11) PETER D. DAVENPORT MEMBER	1.00	X						C	0	0
(12) REGIS DE RAMEL MEMBER	1.00	X						0		0
(13) JOHN G. ECKENRODE  MEMBER	1.00	Х						C	0	0
(14)DANIEL P. FORRESTER MEMBER	1.00	Х						C	0	0

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JSA.

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Part VII Section A. Officers, Directors, 1	Γrustees, Ke	y En	nplo	oye	es,	and H	lig	hest Compensat	ed Employees (d	continue	ed)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unle:	Pos heck ss pe	erson	e than o is both tor/trust	an ee)	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	com	(F) stimated nount of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org and	om the anizatio d related anization	b
15) THOMAS H. GALE  MEMBER	1.00	Х						C	0			0
16) STEPHEN T. GOLDING MEMBER	1.00	Х						C	0			0
17) RICHARD B. GRIEVES  MEMBER	1.00	Х						C	0			0
18) MICHAEL HOLTZMAN MEMBER	1.00	X						C	0			0
19) ANN HORNER MEMBER	1.00	Х						C	0			0
20) MARCIA ANN INVERNIZZI MEMBER	1.00	Х						C	0			0
21) MARGARET GOLDSTEIN JANNEY MEMBER	1.00	Х						C	0			0
22) KIRK B. JOHNSON MEMBER	1.00	Х						O	0			0
23) BETH KAHN LEAMAN MEMBER	1.00	Х						C	0			0
24) THOMAS H. MADDUX MEMBER	1.00	Х						C	0			0
25) DESSIE M. MOXLEY MEMBER	1.00	X						C	0			0
1b Sub-total c Total from continuation sheets to Part VII,	_						<b>&gt;</b>	331,261. 1,539,159.	0	1	32,2	90.
<ul> <li>d Total (add lines 1b and 1c)</li> <li>Total number of individuals (including but no reportable compensation from the organization)</li> </ul>	ot limited to t		liste	ed al	bov	e) who	o re	1,870,420. eceived more than	\$100,000 of	2	26,7	77.
			)								Yes	No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3		X
<b>4</b> For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	50,0	00?	i It	"Yes	5, "	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive of for services rendered to the organization? If	or accrue co	mpen	sati	on t	fron	n any	un	related organization	on or individual	5		Х
Section B. Independent Contractors									·			
1 Complete this table for your five highest co	ompensated i	ndepe	ende	ent	con	tracto	rs t	hat received more	than \$100,000 c	of		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

•		
(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 24

Form 990 (2012)  Part VII Section A. Officers, Directors, Tru	istees Ke	v Fr	nlo	NA4		and l	Hia	hest Company	ed Employees /	ontinu		Page 8
(A)	(B)	.y ⊆11	ipic		es, C)	anu r	ng	(D)	(E)	JUITIU	(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	heck ss pe d a d	rson	e than control employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	con f orç an	stimated mount of other npensati rom the ganization of related anization	f on on d
26) DR. HENRY F. SEARS	1.00											
MEMBER		X						0	0			0
27) RALPH SNYDERMAN	1.00	1						_				_
MEMBER	1 00	X						0	0			0
28) DARYL L. SWANSTROM	1.00	. ,,										0
MEMBER 29) JOHN H. TIMKEN	1.00	X						0	0			0
29) JOHN H. TIMKEN  MEMBER	1.00	X							0			0
30) DONALD C. TOMASSO	1.00	Λ										
MEMBER		X										0
31) DEBORAH MOXLEY TURNER	1.00											
MEMBER		X							0			C
32) PETER VAN DYKE	1.00											
MEMBER	t	Х							0			0
33) MATTHEW T. WEIR	1.00											
MEMBER	<b></b>	Х						0	0			C
34) JOHN R. WHITMORE	1.00											
MEMBER		Х						0	0			C
35) ALBERT J.A. YOUNG	1.00											
MEMBER		X						0	0			С
36) JAMES V. MANARO	55.00											
SR VP FINANCE & ADMINISTRATION				X				236,182.	0		29,0	)14.
1b Sub-total							<b>&gt;</b>					
c Total from continuation sheets to Part VII, S	<del>-</del>											
d Total (add lines 1b and 1c)							<u> </u>		<b>1</b>			
2 Total number of individuals (including but not reportable compensation from the organization		hose 28		d al	bov	e) who	o re	eceived more than	\$100,000 of			
Teportable compensation from the organization		۷.	)								Yes	No
2 Did the examination list any farmer office	مد ماند مد		4		_	م برمیا		alayaa ay bigbaa	t		162	NO
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schede	ule J for su	ch ind	livid	ual						3		Х
4 For any individual listed on line 1a, is the sorganization and related organizations graindividual.	eater than	\$15	0,0	00?	. It	"Yes	3,"	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on f	fron	n any	un	related organization	on or individual			
for services rendered to the organization? If "Ye										5		Х
Section B. Independent Contractors												
Complete this table for your five highest com- compensation from the organization. Report of year.												

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization  $\blacktriangleright$ 

Part VII Section A. Officers, Directors, Tru	ustees, Ke	y En	plo	ye	es,	and F	ligl	hest Compensat	ed Employees (c	ontinued)	
(A) Name and title	(B) Average			((	C) sition			(D) Reportable	(E) Reportable	( <b>F</b> ) Estima	
	hours per week (list any hours for related organizations below dotted line)	box,	unles	ss pe	erson	e than of the both trust Highest compensated employee	an	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amoun othe compens from t organiza and rela organiza	r sation he ation ated
7) JOSEPH L. HOLT CHIEF OF STAFF	55.00			Х				127,822.	0	17	,621
8) KEVIN L. COVENEY	55.00			21				127,022.	0		, 023
VP ADMISSIONS	33.00				X			134,737.	0	17	,888
9) MELA DUTKA	55.00							131//3/.			7000
VP & DEAN OF STUDENT AFFAIRS					Х			133,538.	0	18	,013
0) GRETCHEN DWYER VP ADVANCEMENT SERVICES	55.00				Х			220,748.	0	27	, 395
1) CHRISTOPHER AMES	55.00										
PROFESSOR OF ENGLISH						Х		168,432.	0	18	,00
2) JOHN L. SEIDEL	55.00										
DIRECTOR OF ENVIRO STUDIES	T					Х		135,540.	0	20	,31
3) BILLIE S. DODGE	55.00										
CHIEF INFORMATION OFFICER	T					Х		131,260.	0	17	,579
4) RICHARD L. GILLIN	55.00										
PROFESSOR OF ENGLISH						Х		135,002.	0	9	,62
5) TERRANCE SCOUT	55.00										
ASSOC PROF BUS MGMT						Х		115,898.	0	19	,03
Total from continuation sheets to Part VII, S     d Total (add lines 1b and 1c)      Total number of individuals (including but not reportable compensation from the organizatio	ection A limited to t		liste				> re	ceived more than	\$100,000 of		
Toportable dompendation from the organization			,							Ye	s N
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	Σ
4 For any individual listed on line 1a, is the organization and related organizations gradialdual	eater than	\$15	0,0	00?	. If	"Yes	," (	complete Schedu	le J for such	4 X	
individual										4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5	2
Section B. Independent Contractors											

year.

<u> </u>		
(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2012) WASHINGTON COLLEGE 52-0591691 Page **9** 

#### Part VIII Statement of Revenue

Check if Schedule O contains a response to any question in this Part VIII (B) (C) (D) Related or Unrelated Revenue Total revenue business excluded from tax exempt revenue function under sections 512, 513, or 514 revenue Contributions, Gifts, Grants and Other Similar Amounts 1a Federated campaigns 1b Membership dues С Fundraising events 1d 1e 5,525,546 Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above . 1f 8,398,467 Noncash contributions included in lines 1a-1f: \$ \_ Total. Add lines 1a-1f 13,924,013 Program Service Revenue **Business Code** 900099 TUITION AND FEES 58,298,663 58,298,663 2a 900099 12,088,953 12,088,953 ROOM AND BOARD b c CONFERENCES & CATERING 532000 1,997,420 1,734,002 263,418. d AUXILIARY ENTERPRISES 900099 56,485 32,946 23,539. f All other program service revenue Total. Add lines 2a-2f 72,441,521 Investment income (including dividends, interest, and -119,192. 952,831. Income from investment of tax-exempt bond proceeds . . . > 0 4 5 (i) Real (ii) Personal 76,479 6a Gross rents **b** Less: rental expenses 76,479. Rental income or (loss) Net rental income or (loss) 76,479 76,479 (i) Securities (ii) Other Gross amount from sales of 44,828,144. assets other than inventory 96,773 **b** Less: cost or other basis and sales expenses . . . 38,623,691. 724,136. 6,204,453. -627,363 c Gain or (loss) d Net gain or (loss) 5,577,090. 5,577,090. Other Revenue Gross income from fundraising events (not including \$ \_ of contributions reported on line 1c). See Part IV, line 18 . . . . . . . . . a 16,891 Less: direct expenses c Net income or (loss) from fundraising events . . . . . . 14,081 14,081. 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses Gross sales of inventory, 10a returns and allowances **b** Less: cost of goods sold Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** BOOKSTORE COMMISSION 900099 104,396 104,396. 11a ATHLETIC PROGRAMS 900099 150,558 150,558. b 900099 201,809 201,809. GIS PROGRAM С 900099 898,487 898,487 All other revenue 1,355,250 e Total. Add lines 11a-11d Total revenue. See instructions 94,222,073 167,765 7,975,731. 72,154,564

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#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response to any question in this Part IX							
	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to governments and	0						
_	organizations in the United States. See Part IV, line 21	0						
2	Grants and other assistance to individuals in the United States. See Part IV, line 22	24,900,895.	24,900,895.					
3	Grants and other assistance to governments,							
	organizations, and individuals outside the United States. See Part IV, lines 15 and 16	0						
4	Benefits paid to or for members	0						
5	Compensation of current officers, directors,							
Ū	trustees, and key employees	1,790,789.	624,444.	799,700.	366,645.			
6	Compensation not included above, to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)	24,000.		24,000.				
7	Other salaries and wages	23,748,722.	20,747,612.	1,933,927.	1,067,183.			
8	Pension plan accruals and contributions (include section	_						
	401(k) and 403(b) employer contributions)	1,457,083.	1,068,807.	271,556.	116,720.			
9	Other employee benefits	4,579,105.	3,586,646.	757,620.	234,839.			
10	Payroll taxes	1,752,105.	1,427,204.	229,518.	95,383.			
11	Fees for services (non-employees):	E42 2E7	E42 2E7					
	Management	543,357.	543,357.	122,419.				
	Legal	122,419. 173,252.		173,252.				
	Accounting	10,225.		10,225.				
	Lobbying  Professional fundraising services. See Part IV, line 17	10,225.		10,225.				
	Investment management fees	866,460.		866,460.				
	Other. (If line 11g amount exceeds 10% of line 25, column	,						
3	(A) amount, list line 11g expenses on Schedule O.)	2,904,998.	2,527,020.	239,098.	138,880.			
12	Advertising and promotion	116,986.	85,762.		31,224.			
13	Office expenses	536,289.	403,545.	37,272.	95,472.			
14	Information technology	0						
15	Royalties	0						
16	Occupancy	4,584,888.	3,565,768.	1,005,570.	13,550.			
17	Travel	1,419,163.	1,268,085.	67,076.	84,002.			
18	Payments of travel or entertainment expenses	0						
40	for any federal, state, or local public officials	0 117,590.	61,135.	42,725.	13,730.			
19	Conferences, conventions, and meetings	2,953,705.	2,953,705.	42,725.	13,730.			
20 21	Interest Payments to affiliates	2,955,705.	4,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
22	Depreciation, depletion, and amortization	7,217,234.	6,800,494.	414,471.	2,269.			
23	Insurance	639,770.	551,809.	87,961.				
24	Other expenses. Itemize expenses not covered		·					
	above (List miscellaneous expenses in line 24e. If							
	line 24e amount exceeds 10% of line 25, column							
	(A) amount, list line 24e expenses on Schedule O.)							
а	REPAIRS & MAINT	1,160,487.	974,840.	179,117.	6,530.			
b	SUPPLIES	959,176.	811,812.	83,834.	63,530.			
	BOOKS & RESEARCH SUPPLIES	862,415.	862,415.					
	PRINTING & PUBLICATIONS	369,880.	194,553.	51,146.	124,181.			
	All other expenses	4,063,745.	2,775,671.	1,127,800.	160,274.			
25 26	Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the	87,874,738.	76,735,579.	8,524,747.	2,614,412.			
_0	organization reported in column (B) joint costs							
	from a combined educational campaign and fundraising solicitation. Check here ▶ if							
	following SOP 98-2 (ASC 958-720)	0						
10.4		٦_						

JSA 2E1052 1.000

Form 990 (2012) Page **11** 

#### Part X Balance Sheet

1 6	ווגא	Dalatice Stieet					
		Check if Schedule O contains a response t	to any	y question in this Par	t X		
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			0	1	0
	2	Savings and temporary cash investments			20,947,341.	2	18,210,977.
	3	Pledges and grants receivable, net	505,815.	3	1,834,617.		
	4	Accounts receivable, net		l l	900,034.	4	666,292.
	5	Loans and other receivables from current and t					
		trustees, key employees, and highest co	omper	nsated employees.			
	_	Complete Part II of Schedule L Loans and other receivables from other disqualified pers	,		0	5	0
	6	Loans and other receivables from other disqualified persistence 4958(f)(1)), persons described in section 4958(c)(3)(B).					
		and sponsoring organizations of section 501(c)(9) volu	intary	employees' beneficiary			_
Ŋ		organizations (see instructions). Complete Part II of Sche	dule L		0	6	0
Assets	7	Notes and loans receivable, net			1,100,117.	7	212,116.
As	8	Inventories for sale or use			0	8	0
	9	Prepaid expenses and deferred charges			718,651.	9	750,782.
	10 a	Land, buildings, and equipment: cost or	40.	222 720 226			
		• • • • • • • • • • • • • • • • • • •	10a		149,481,372.	40-	150 476 470
		Less: accumulated depreciation			111,439,652.		152,476,470. 126,333,562.
	11 12	Investments - publicly traded securities Investments - other securities. See Part IV, line 11			62,675,989.	11 12	63,613,270.
	13	Investments - other securities. See Part IV, line 11 Investments - program-related. See Part IV, line 11			02,073,969.		03,013,270.
	14				0	14	0
	15	Intangible assets Other assets. See Part IV, line 11			531,217.	15	511,359.
	16	Total assets. Add lines 1 through 15 (must equal			348,300,188.	16	364,609,445.
	17	Accounts payable and accrued expenses			3,905,639.	17	4,365,303.
	18	Grants payable	924,954.	18	0		
	19	Deferred revenue	1,597,423.	19	1,650,671.		
	20	Tax-exempt bond liabilities			59,740,000.	20	57,315,000.
S	21	Escrow or custodial account liability. Complete Pa	art IV o	of Schedule D	0	21	0
Ĭ	22	Loans and other payables to current and for	rmer	officers, directors,			
Liabilities		trustees, key employees, highest compen-					
_		disqualified persons. Complete Part II of Schedule				22	0
	23	Secured mortgages and notes payable to unrelate			665,669.	23	400,000.
	24	Unsecured notes and loans payable to unrelated			0	24	0
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lines			12 104 056		0 550 503
	00	of Schedule D  Total liabilities. Add lines 17 through 25			13,124,256. 79,957,941.	25 26	8,550,503. 72,281,477.
_	26	Organizations that follow SFAS 117 (ASC 958),			79,957,941.	26	72,201,477.
Fund Balances		complete lines 27 through 29, and lines 33 and	34.	there 🕨 🔼 and			
and	27	Unrestricted net assets			91,517,612.	27	101,042,901.
Bal	28	Temporarily restricted net assets			74,135,170.	28	84,395,902.
Ы	29	Permanently restricted net assets			102,689,465.	29	106,889,165.
or Fu		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.	, chec	k here ► and			
sts	30	Capital stock or trust principal, or current funds				30	
SSE	31	Paid-in or capital surplus, or land, building, or equ		nt fund		31	
Net Assets or	32	Retained earnings, endowment, accumulated inco	ome,	or other funds		32	
Š	33	Total net assets or fund balances			268,342,247.	33	292,327,968.
	34	Total liabilities and net assets/fund balances			348,300,188.	34	364,609,445.
							Farm 000 (2012)

Form 990 (2012) Page **12** 

Part	XI Reconciliation of Net Assets					<u></u>	
	Check if Schedule O contains a response to any question in this Part XI				X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		94,2	22,0	73.	
2	Total expenses (must equal Part IX, column (A), line 25)	2		87,8	74,5	738.	
3	Revenue less expenses. Subtract line 2 from line 1	3		6,3	47,3	335.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	58,3	42,2	247.	
5	The assets of fund balances at beginning of year (must equal fact), into 50, column (7)						
6	Donated services and use of facilities	6				0	
7	Investment expenses	7				0	
8	Prior period adjustments	8				0	
9	Other changes in net assets or fund balances (explain in Schedule O)	9		4,8	12,6	579 <u>.</u>	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	33, column (B))	10	2	92,3	27,9	968.	
Part							
	Check if Schedule O contains a response to any question in this Part XII					I	
					Yes	No	
1	1 Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," e	xpıaır	ıın				
0-	Schedule O.					37	
Za	Were the organization's financial statements compiled or reviewed by an independent accountant?	ا و الم		2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were con reviewed on a separate basis, consolidated basis, or both:	ipiied	OI				
_	Separate basis Consolidated basis Both consolidated and separate basis			2b	Х		
b	Were the organization's financial statements audited by an independent accountant?			20			
	If "Yes," check a box below to indicate whether the financial statements for the year were audi separate basis, consolidated basis, or both:	ied o	n a				
	X Separate basis Consolidated basis Both consolidated and separate basis						
_	·	iaht					
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for overs of the audit, review, or compilation of its financial statements and selection of an independent account	_	,	2c	Х		
	If the organization changed either its oversight process or selection process during the tax year, e						
	Schedule O.	λριαιι					
32	As a result of a federal award, was the organization required to undergo an audit or audits as se	forth	n in				
Ja	the Single Audit Act and OMB Circular A-133?	. 10111		3a	Х		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	erao	the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au			3b	X		

#### SCHEDULE A (Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

OMB No. 1545-0047
2012
Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

**Employer identification number** Name of the organization WASHINGTON COLLEGE 52-0591691 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 Χ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 6 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the 11 purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type II c Type III-Functionally integrated **d** Type III-Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? No Yes (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (vii) Amount of monetary (iv) Is the (v) Did you notify (vi) Is the organization in organization (described on lines 1-9 the organization organization in support col. (i) listed in above or IRC section in col. (i) of col. (i) organized your governing (see instructions)) your support? in the U.S.? document? Yes No Yes No Yes No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page 2

Par	Support Schedule for Or (Complete only if you check Part III. If the organization	ked the box o	n line 5, 7, or 8	3 of Part I or if	the organizat	ion failed to qu	
Sec	tion A. Public Support	,			, , ,	,	
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
	.aa. yea. (eeea. yea. 20gg)						
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
6	shown on line 11, column (f)						
6 Sec	Public support. Subtract line 5 from line 4. tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4	(.,,	(, =	(0, =0.10	(.,,	(0, =0.1=	(7)
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (	see instructions) .				12	
13	First five years. If the Form 990 is						
	organization, check this box and stop here	<u> </u>					▶ 🔃
	tion C. Computation of Public Sup						
14	Public support percentage for 2012 (I						<u>%</u>
15	Public support percentage from 2011						<u>%</u>
16a	331/3% support test - 2012. If the						
	this box and <b>stop here.</b> The organizat						
D	331/3% support test - 2011. If the						
170	check this box and <b>stop here.</b> The org	•					
114	a 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported						Explain in
b	Part IV now the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.  10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.						
18	<b>Private foundation.</b> If the organization instructions	did not check	a box on line 13	, 16a, 16b, 17a	a, or 17b, check	this box and see	

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	<u> </u>					
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513	<u> </u>					
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf	<u> </u>					
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge	<u> </u>					
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
9	Amounts from line 6.						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets	1					
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	the organization	n's first, second,	third, fourth, or	fifth tax year a	as a section 501	(c)(3)
	organization, check this box and stop here	<del></del>					▶ 🔃
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8					15	%
16	Public support percentage from 2011 Sche	edule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2012 (li	ne 10c, column (	f) divided by line	13, column (f))		17	%
18	Investment income percentage from 2011					18	%
19 a	331/3% support tests - 2012. If the or					e than 331/3%,	and line
	17 is not more than 331/3%, check th						
b	331/3% support tests - 2011. If the orga		_				
	line 18 is not more than 331/3 %, check	this box and s	top here. The or	ganization qualifi	es as a publicly	supported organ	ization ►
20	Private foundation. If the organization			-			. —

JSA 2E1221 1.000 Schedule A (Form 990 or 990-EZ) 2012 Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2012

Name of the organization		Employer identification number
WASHINGTON COLLEGE		
		52-0591691
Organization type (check one	):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private for	oundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private found	ation
	501(c)(3) taxable private foundation	
	filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000	or more (in money or
Special Rules	one contributor. Complete Parts I and II.	
X For a section 501(c under sections 509)	(a) organization filing Form 990 or 990-EZ that met the 33 1/3 % support (a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during to 5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form d II.	he year, a contribution of
during the year, tota	)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from all contributions of more than \$1,000 for use <i>exclusively</i> for religious, charitoses, or the prevention of cruelty to children or animals. Complete Parts I,	able, scientific, literary,
during the year, cor not total to more the year for an exclusive	(7), (8), or (10) organization filing Form 990 or 990-EZ that received from a tributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but then \$1,000. If this box is checked, enter here the total contributions that we say religious, charitable, etc., purpose. Do not complete any of the parts unlinization because it received nonexclusively religious, charitable, etc., contains	nese contributions did ere received during the ess the <b>General Rule</b> ributions of \$5,000 or
990-EZ, or 990-PF), but it mus	is not covered by the General Rule and/or the Special Rules does not file set answer "No" on Part IV, line 2 of its Form 990; or check the box on line PF, to certify that it does not meet the filing requirements of Schedule B (Form 990).	H of its Form 990-EZ or on

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization WASHINGTON COLLEGE

Employer identification number
52-0591691

Part I	Contributors (see instructions). Use duplicate copies of Par	t I if additional space is need	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$2,145,287.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$575,000.	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization WASHINGTON COLLEGE

Employer identification number

52-0591691

Part II	Noticasti Property (see instructions). Ose duplicate copies of Pa	art ii ii additioriai space is net	eueu.
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization WASHINGTON COLLEGE

Employer identification number

52-0591691

F	that total more than \$1,000 for the year organizations completing Part III, en	nter the total of exclusivel	y religious, ch	aritable, etc.,			
	contributions of <b>\$1,000 or less</b> for the Use duplicate copies of Part III if additio		ion once. See	e instructions.) ►\$			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
, art i							
		(e) Transfer of gif	ft				
	Transferee's name, address, an	d ZIP + 4	Relations	ship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
		(e) Transfer of gif	ft				
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee				
(a) No.							
from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
		(e) Transfer of gif	ft .				
	(e) Transier or girc						
	Transferee's name, address, an	d ZIP + 4	Relations	ship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held			
		(e) Transfer of gif	ıt				
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				

Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations

## SCHEDULE C

(Form 990 or 990-EZ)

#### **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

➤ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.				
Nam	e of organization			Employer identif	ication number	
WAS	SHINGTON COLLEGE			52-059	91691	
Pa	rt I-A Complete if the o	rganization is exempt under s	section 501(c) or i	s a section 527 organ	ization.	
1	·	organization's direct and indirect p				
2						
3	Volunteer hours					
Pai	rt I-B Complete if the o	rganization is exempt under s	ection 501(c)(3).			
1		cise tax incurred by the organizatio		5 ▶ \$		
2		cise tax incurred by organization m				
3	If the organization incurred	a section 4955 tax, did it file Form	4720 for this year?		Yes	No
	If "Yes," describe in Part IV.					No
Pa	<u> </u>	rganization is exempt under s			).	
1	•	expended by the filing organization		•		
2		ng organization's funds contributed	•			
2		es enditures. Add lines 1 and 2. En				
3	·	enditures. Add illies 1 and 2. En		· · · · · · · · · · · · · · · · · · ·		
4		e Form 1120-POL for this year?			Yes	No
5		and employer identification numb				
		s. For each organization listed, en				
		tributions received that were prom				
	as a separate segregated fu	nd or a political action committee	(PAC). If additional s	space is needed, provide	information in Par	t IV.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of polit	
				filing organization's funds. If none, enter -0	contributions receive promptly and direct	
					delivered to a sepal political organizatio	
					none, enter -0	
(1)						
,						
(2)						
(3)						
(4)						
(5)						
(6)						
		1	I .	t .		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

		A GUINGHON GOI	I DOD		F2 0	F01601 - <b>0</b>
	art II-A Complete if the organization 501(h)).	ASHINGTON COL		501(c)(3) and file		591691 Page 2 ction under
	name, address, El	IN, expenses, and	an affiliated group share of excess lo box A and "limited	bbying expenditu		oup member's
	Limits o (The term "expenditu	on Lobbying Expenures" means amou		) (	(a) Filing organization's totals	<b>(b)</b> Affiliated group totals
1 a	Total lobbying expenditures to Total lobbying expenditures (ac Total exempt purpose expend Total exempt purpose expenditures	influence a legislati dd lines 1a and 1b) litures tures (add lines 1c a	ve body (direct lobb	ying)		
	If the amount on line 1e, column (a)	or (b) is: The lobbyin	g nontaxable amount i	s:		
	Not over \$500,000	20% of the a	amount on line 1e.			
	Over \$500,000 but not over \$1,000,	000 \$100,000 pl	us 15% of the excess	over \$500,000.		
	Over \$1,000,000 but not over \$1,50	0,000 \$175,000 pl	us 10% of the excess	over \$1,000,000.		
	Over \$1,500,000 but not over \$17,0	00,000 \$225,000 pl	us 5% of the excess o	ver \$1,500,000.		
	Over \$17,000,000	\$1,000,000.				
ç	g Grassroots nontaxable amount	t (enter 25% of line 1	f)	<u> </u>		
ł	<ul> <li>Subtract line 1g from line 1a. If</li> </ul>	f zero or less, enter -	0-			
i						
j	If there is an amount other the	han zero on either	line 1h or line 1i,	did the organizati	on file Form 4720	
	reporting section 4911 tax for	this year?		<del></del>		Yes No
		ons that made a se	aging Period Under ction 501(h) electio instructions for lin	n do not have to c	omplete all of the fivn page 4.)	re
		Lobbying Exper	ditures During 4-Ye	ear Averaging Perio	d	
	Calendar year (or fiscal year beginning in)	<b>(a)</b> 2009	<b>(b)</b> 2010	<b>(c)</b> 2011	(d) 2012	(e) Total

Lobbying Expenditures During 4-Year Averaging Period								
Calendar year (or fiscal year beginning in) (a) 2009 (b) 2010 (c) 2011 (d) 2012 (e) Total								
2a Lobbying nontaxable amount								
<b>b</b> Lobbying ceiling amount (150% of line 2a, column (e))								
c Total lobbying expenditures								
d Grassroots nontaxable amount								
e Grassroots ceiling amount (150% of line 2d, column (e))								
f Grassroots lobbying expenditures								

Schedule C (Form 990 or 990-EZ) 2012

Sche	dule C (Form 990 or 990-EZ) 2012					Page 3
Pai	rt II-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d For	m 5768		
For	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed	(a)		) (b)		
	cription of the lobbying activity.	Yes	No	Α	mount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?	X				
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х				
C	Media advertisements?		X			
d	Mailings to members, legislators, or the public? Publications, or published or broadcast statements?		X			
e f			X			
	Grants to other organizations for lobbying purposes?  Direct contact with legislators, their staffs, government officials, or a legislative body?	Х	Λ		10	,225
g h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			, 445
i	Other activities?		X			
j	Total. Add lines 1c through 1i				10	,225
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		Х			
Pa	rt III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection		
	501(c)(6).					
				_	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3	
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501		-		ma 2 ia	
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."	OK (I	D) Pai	it III-A, II	ne 3, is	•
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amount	ınts (	of			
_	political expenses for which the section 527(f) tax was paid).		•			
а	Current year		Ī	2a		
b	Carryover from last year		• • •	2b		
С	Total		[	2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyir	ng			
	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
Pa	rt IV Supplemental Information					
	nplete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	5; Pa	rt II-A	(affiliated	group	
DIF	RECT AND INDIRECT POLITICAL CAMPAIGN ACTIVITIES					
SCI	HEDULE C, PART II-B					
WAS	SHINGTON COLLEGE LOBBIES THROUGH MICUA, A REGIONAL MEMBERSHIP					
ORC	GANIZATION, WHICH HAS ALLOCATED A PORTION OF THEIR DUES AS LOBBYING	ī.				

Schedule C (Form 990 or 990-EZ) 2012 Page **4** 

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2012

#### SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

OMB No. 1545-0047

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

**Employer identification number** Name of the organization WASHINGTON COLLEGE 52-0591691 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of an historically important land area Preservation of land for public use (e.g., recreation or education) X Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 13. 2a Total number of conservation easements 4.00 8. Number of conservation easements on a certified historic structure included in (a) . . . . . . Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶\_\_\_\_\_\_ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) (i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Assets included in Form 990, Part X

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

Sche	dule D (Form 990) 2012								Page 2
Par	t    Organizations Maintaini	ng Collections	of Art, His	storical 7	Treasures	s, or Ot	her Similar Ass	ets (conti	inued)
3	Using the organization's acquisition collection items (check all that applied to the collection items).		d other reco	rds, check	any of th	ne follow	ring that are a sig	nificant use	e of its
а	X Public exhibition		d	Loan	r exchang	e prograi	ms		
b	X Scholarly research		e		_				
С	Preservation for future gene	rations							
4	Provide a description of the organ		ons and expl	ain how t	hev furthe	r the or	ganization's exemp	t purpose	in Part
	XIII.				,		,		
5	During the year, did the organization	on solicit or receiv	e donations	of art. histo	orical treas	sures. or	other similar		
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes X No								
Par	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV,								
	line 9, or reported an am				,	u		000,	,
4-									
та	Is the organization an agent, truste								
<b>L</b>	included on Form 990, Part X?	Dort VIII and san	anlata tha fal					Yes	No
D	If "Yes," explain the arrangement in	Part Alli and con	ipiete the foi	lowing tab	ie:	1	Λ ma a m t		
_	Denienien balance					_	Amount		
	Beginning balance								
a	Additions during the year								
e	Distributions during the year								
f	Ending balance								
	Did the organization include an am							Yes	No
	If "Yes," explain the arrangement in								
Par	t V Endowment Funds. Com						<u>, '                                   </u>		
1.	Paginning of year balance	(a) Current year	(b) Pri		(c) Two ye		(d) Three years back	(e) Four ye	
	Beginning of year balance	167,366,847					141,540,971.	175,47	
	Contributions	4,173,728	2,87	3,791.	5,10	7,912.	1,417,518.	51	3,207.
С	Net investment earnings, gains,	10 140 405		2 164	0.4 0.4	0.50	15 550 104	07.26	F 600
	and losses	19,149,483		3,164.	24,24.	3,852.	15,758,104.	-27,36	
	Grants or scholarships	4,938,028	3.					7,08	3,267.
е	Other expenditures for facilities								
_	and programs	3,568,610		1,494.	6,98	4,458.	6,766,185.		
	Administrative expenses			30,000.					
g	End of year balance						151,950,408.	141,54	<u>0,971</u> .
2	Provide the estimated percentage	-		e (line 1g,	column (a)	)) held as	:		
	Board designated or quasi-endown		00_%						
	Permanent endowment ►58.7								
С	Temporarily restricted endowment								
_	The percentages in lines 2a, 2b, an	•							
3a	Are there endowment funds not in	the possession of	f the organiz	ation that	are held a	nd admir	nistered for the		
	organization by:							Ye	
	(i) unrelated organizations							3a(i)	X
_	(ii) related organizations							3a(ii)	X
b	If "Yes" to 3a(ii), are the related org	•	•					3b	
4	Describe in Part XIII the intended u								
Par	t VI Land, Buildings, and Equ	uipment. See Fo	orm 990, Pa	art X, line	10.				
	Description of property	(in	t or other basis vestment)		r other basis ther)		cumulated (eciation	<b>d)</b> Book value	
1a	Land			19,2	96,188.			19,296	,188.
b	Buildings			180,4	68,659.	57,2	13,384.	123,255	,275.
С	Leasehold improvements								
	Equipment			22,4	93,680.	14,0	49,382.	84,444	,298.
	Other			+	80,709.			1,480	
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Fo	orm 990. Pari				<b>•</b>	228,476	

WASHINGTON COLLEGE

Schedule D (Form 990) 2012 Page 3

Part VII Investments - Other Securities. See F	orm 990, Part X, line	2 12.	- Tage C
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mar	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(3) Other(A) HEDGE FUNDS	35,277,118.	FMV	
(B) REAL ESTATE	27,547,237.	FMV	
(C) HODSON SCHOLARSHIP FOUNDATION	18,323.	FMV	
(D) LIMITED PARTNERSHIPS	770,592.	FMV	
(E)			
(F)			
(G)			
(H)			
(I) Total. (Column (b) must equal Form 990. Part X. col. (B) line 12.)	63,613,270.		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)  Part VIII Investments - Program Related. See F		n 13	
(a) Description of investment type	(b) Book value	c) Method of valua	tion:
(a) Description of investment type	(b) Book value	Cost or end-of-year mar	
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Part IX Other Assets. See Form 990, Part X, tol. (B) line 13.)	no 15		
	Description		(b) Book value
(1)	Boothplion		(b) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B)		<u> </u>	
Part X Other Liabilities. See Form 990, Part X			
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes	505	20.5	
(2) FUNDS HELD FOR OTHERS	507,2		
(3) ANNUITIES PAYABLE	471,4		
(4) INTEREST RATE SWAP	7,571,8	349.	
(5)			
(6)			
<u>(7)</u> (8)			
(9)			
(10)			
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 8,550,5	503.	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text			eports the organization's

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

WASHINGTON COLLEGE 52-0591691

Schedule D (Form 990) 2012 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Part XI Total revenue, gains, and other support per audited financial statements 87,079,302. 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains on investments 12,825,707. 2a **b** Donated services and use of facilities Recoveries of prior year grants Other (Describe in Part XIII.) e Add lines 2a through 2d -6,293,202. Subtract line 2e from line 1 3 93,372,504. Amounts included on Form 990, Part VIII, line 12, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 866,460. 4a **b** Other (Describe in Part XIII.) -16,891. c Add lines 4a and 4b 849,569. 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 94,222,073. Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements 63,093,581. 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 2a **b** Prior year adjustments 2b Other losses 2c d Other (Describe in Part XIII.) e Add lines 2a through 2d 2e 16,891. Subtract line 2e from line 1 63,076,690. 3 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b 866,460. **b** Other (Describe in Part XIII.) 23,931,588. c Add lines 4a and 4b 24,798,048. Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 87,874,738. Part XIII Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. SEE PAGE 5

Schedule D (Form 990) 2012

Part XIII Supplemental Information (continued)

CONSERVATION EASEMENTS

SCHEDULE D, PART II, LINE 9

WASHINGTON COLLEGE HAS NOT REPORTED EASMENTS IN THE FINANCIAL STATEMENTS.

TWO BUILDINGS WERE PURCHASED AND BOOKED AT COST AND THESE HAVE WRITTEN

EASEMENTS ON THEM. NINE BUILDINGS FALL WITHIN THE CHESTERTOWN, MARYLAND

HISTORICE DISTRICT, WHICH REGULATES THEIR EXTERIOR APPEARANCE. EIGHT OF

THESE BUILDINGS ARE DEEMED HISTORICAL BY THE STATE OF MARYLAND AND

EXTERIORS MUST BE APPROVED FOR MODIFICATIONS. HYNSON RINGGOLD HOUSE

INCLDUES THE INTERIOR MOLDINGS.

DESCRIPTION OF ORGANIZATION'S COLLECTIONS

SCHEDULE D, PART III, LINE 4

WASHINGTON COLLEGE HOLDS A SIGNIFICANT PLACE IN THE HISTORY OF AMERICAN HIGHER EDUCATION. OUR HERITAGE AS THE FIRST COLLEGE OF THE NEW NATION LIVES TODAY IN OUR COMMITMENT TO EDUCATING CONFIDENT CITIZENS AND LEADERS CAPABLE OF ADVANCING THE DEMOCRATIC AND CIVIC TRADITIONS OF THE FOUNDING FATHERS. THE COLLEGE HAS NUMEROUS WORKS OF ART, MUSIC AND HISTORY THAT ARE USED OR VIEWED DAILY IN OUR COMMITMENT TO EDUCATION.

INTENDED USES OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

THE ENDOWMENT FUND OF WASHINGTON COLLEGE IS INVESTED TO PROVIDE AN ANNUAL 5% (3 YR ROLLING AVERAGE) RETURN TO BE USED FOR SCHOLARSHIPS, BUILDING MAINTENANCE, PROGRAM ENHANCEMENTS, CHAIR SALAREY SUPPLEMENTS, ATHLETIC SUPPORT, BOOKS, AND EDUCATIONAL PRIZES.

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012 WASHINGTON COLLEGE 52-0591691 Page 5

#### Part XIII Supplemental Information (continued)

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XI, LINE 2D

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS \$ 103,697

CHANGE IN FAIR MARKET VALUE OF INTEREST RATE SWAP 4,708,982

GRANTS, SCHOLARSHIPS AND TUITION DISCOUNTS (23,931,588)

-----

TOTAL (19,118,909)

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XI, LINE 4B

RECLASS - SPECIAL EVENT EXPENSES \$(16,891)

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XII, LINE 2D

RECLASS - SPECIAL EVENTS EXPENSE \$16,891

SUPPLEMENTAL DESCRIPTION - OTHER

SCHEDULE D, PART XII, LINE 4B

GRANTS, SCHOLARSHIPS AND TUITION DISCOUNTS 23,931,588

FIN 48 FOOTNOTE (ASC 740)

SCHEDULE D, PART X, LINE 2

UNDER PROVISIONS OF THE INTERNAL REVENUE CODE SECTION 501(C)(3) AND APPLICABLE INCOME TAX REGULATIONS OF THE STATE OF MARYLAND, THE COLLEGE IS EXEMPT FROM TAXES ON INCOME, OTHER THAN UNRELATED BUSINESS INCOME.

THE COLLEGE RECOGNIZES OR DERECOGNIZES A TAX POSITION BASED ON A "MORE LIKELY THAN NOT" THRESHOLD. THIS APPLIES TO POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. THE COLLEGE DOES NOT BELIEVE ITS FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX POSITIONS.

AS OF JUNE 30, 2013, THE COLLEGE'S TAX YEARS ENDED JUNE 30, 2010 THROUGH JUNE 30, 2012 FOR THE FEDERAL TAX JURISDICTION REMAIN OPEN FOR EXAMINATION.

# SCHEDULE E (Form 990 or 990-EZ)

# **Schools**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization WASHINGTON COLLEGE

Employer identification number 52-0591691

га				
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its	•		
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
_	programs, and scholarships?	2	X	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program,			
	in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	Х	
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	
С	nondiscriminatory basis?  Copies of all catalogues, brochures, announcements, and other written communications to the public dealing	46		
	with student admissions, programs, and scholarships?	4c	Х	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
а	Students' rights or privileges?	5a		Х
b	Admissions policies?	5b		Х
С	Employment of faculty or administrative staff?	5с		X
A	Scholarchine or other financial assistance?	E -1		Х
u	Scholarships or other financial assistance?	5d		Λ
е	Educational policies?	5e		Х
f	Use of facilities?	5f		X
g	Athletic programs?	5g		Х
Ū				
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
_	Does the organization receive any financial aid or assistance from a governmental agency?	6a	X	X
b	Has the organization's right to such aid ever been revoked or suspended?  If you answered "Yes" to either line 6a or line 6b, explain on Part II.	6b		Λ
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4 05 of Rev. Proc. 75-50, 1975-2 C.R. 587, covering racial pondiscrimination? If "No." explain on Part II	7	y	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2012)

Page 2

Schedule E (Form 990 or 990-EZ) (2012)

**Supplemental Information.** Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

PUBLICATION OF RACIALLY NONDISCRIMINATORY POLICY

SCHEDULE E, PART I, LINE 3

THE RACIALLY NONDISCRIMINATORY POLICY IS PROVIDED IN THE STUDENT

HANDBOOK, THE FACULTY HANDBOOK, THE STAFF HANDBOOK, THE COLLEGE CATALOG,

AND ON THE COLLEGE'S WEBSITE.

GOVERNMENT ASSISTANCE

SCHEDULE E, PART I, LINE 6A

THE COLLEGE RECEIVES ANNUAL GRANTS FROM FEDERAL, STATE AND LOCAL

AGENCIES.

# **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

Inspection

Name	of the organization					Employer identification	on number
WASI	HINGTON COLLEGE					52-0591693	
Par	Fundraising Activities. Com				"Yes" to Form 9	90, Part IV, line	17.
I ai	TOTTI 990-EZ IIIEIS AIE HOL	•					
1	Indicate whether the organization rais	=		_			
а	Mail solicitations	6			non-government g		
b	Internet and email solicitations	f			government grant	S	
C	Phone solicitations	ć	j ∐ Spe	cial fundra	ising events		
d	In-person solicitations						
2a	Did the organization have a written or or key employees listed in Form 990.						Yes No
b	If "Yes," list the ten highest paid indi compensated at least \$5,000 by the		s (fundraise	ers) pursua	ant to agreements	under which the	fundraiser is to be
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No		35 (1)	
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total				▶			
3	List all states in which the organization	tion is registered	or licensed	d to solicit	contributions or	has been notified	it is exempt from
	registration or licensing.						

52-0591691

Page 2

				_	
Schedule G (	Form 990 or 990-EZ) 2012				
Part II	Fundraising Events. Complete	e if the organization ansv	vered "Yes" to Form 99	00, Part IV, line 18, or	reported more
	than \$15,000 of fundraising eve	nt contributions and gros	s income on Form 990	-EZ, lines 1 and 6b. L	ist events with
	gross receipts greater than \$5,0	000.			

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			GOLF OUTING	HOF GOLF OUTIN	1.	(add col. (a) through
4			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	1	Gross receipts	13,760.	10,224.	6,988.	30,972
ш	2	Less: Contributions				
		Gross income (line 1 minus				
		line 2)	13,760.	10,224.	6,988.	30,972
	4	Cash prizes				
	5	Noncash prizes			1,405.	1,405
Expenses	6	Rent/facility costs	6,720.	4,714.		11,434
t Expe	7	Food and beverages			2,543.	2,543
Direct	8	Entertainment			1,509.	1,509
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4	Lthrough Q in column (d)	1		( 16,891.)
		Net income summary. Combine line 3				14,081
Pa	rt I			,	. ,,	
	rt I	than \$15,000 on Form 990-E	.Z, line 6a.			
Pa	rt I	than \$15,000 on Form 990-E	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		than \$15,000 on Form 990-E	•		(c) Other gaming	
Revenue	1		•		(c) Other gaming	
Pa Beneme Pa	1	Gross revenue	•		(c) Other gaming	
Pa	2	Gross revenue	•		(c) Other gaming	
Revenue	1 2 3 4	Gross revenue	•		(c) Other gaming	
Revenue	1 2 3 4 5	Gross revenue	•	bingo/progressive bingo	(c) Other gaming  Yes% No	
Pa Beneme Pa	1 2 3 4 5	Gross revenue	(a) Bingo  Yes%  No	bingo/progressive bingo  Yes%  No	Yes%	
Pa Beneme Pa	1 2 3 4 5 6 7	Gross revenue	(a) Bingo  Yes% No  through 5 in column (d)	bingo/progressive bingo  Yes%  No	Yes% No	
Direct Expenses Revenue	1 2 3 4 5 6 7 8 E a ls	Gross revenue	Yes% No  2 through 5 in column (d) ine line 1, column d, and ion operates gaming ac	yes% No  d line 7	Yes% No	( Yes No

Sched	lule G (Form 990 or 990-EZ) 2012
11	Does the organization operate gaming activities with nonmembers?
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
13	formed to administer charitable gaming?
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ►
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	
_	amount of gaming revenue retained by the third party ▶ \$  If "Yes," enter name and address of the third party:
С	if res, enter name and address of the third party.
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license? Yes No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
Par	or spent in the organization's own exempt activities during the tax year   \$\blue{\text{tIV}}\$ \$\$  Supplemental Information. Complete this part to provide the explanation required by Part I, line 2b,
ı aı	columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2012

# **SCHEDULE I** (Form 990)

# **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

**Open to Public** Inspection

Name	of the organization						Employer identification	n number
WAS	HINGTON COLLEGE						52-0591691	
Pari	General Information on Grants and	Assistance	)				•	
t	Does the organization maintain records to sub he selection criteria used to award the grants of Describe in Part IV the organization's procedu	or assistance	9?					X Yes No
Par	Grants and Other Assistance to Go Part IV, line 21, for any recipient that	vernments t received	s and Organiza more than \$5,	<b>ations in the Uni</b> 000. Part II can b	ted States. Come duplicated if a	plete if the organiza dditional space is ne	ation answered "Yeeded.	s" to Form 990,
1	(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
_(1)								
(2)								
(3)								
_(4)								
<u>(5)</u>								
_(6)								
_(7)								
_(8)								
<u>(9)</u>								
<u>(10)</u>								
<u>(11)</u>								
<u>(12)</u>								
<u>3</u> [	Enter total number of section 501(c)(3) and go Enter total number of other organizations listed Paperwork Reduction Act Notice, see the Ins	d in the line	1 table				<u> ▶</u>	lle I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 employee waivers	70.	969,307.			
2 GRANTS AND SCHOLARSHIPS	1,314.	23,931,588.			
3	2/3211	22,232,300.			
4					
E					
6					
7					

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PROCEDURE FOR MONITORING USE OF GRANT FUNDS INSIDE U.S.

SCHEDULE I, PART I, LINE 2

WASHINGTON COLLEGE AWARDED \$24,900,895 IN SCHOLARSHIPS FOR 6/30/13.

WASHINGTON COLLEGE OFFERS SEVERAL TYPES OF FINANCIAL AID TO HELP

QUALIFIED FULL-TIME UNDERGRADUATE STUDENTS MEET THEIR COLLEGE EXPENSES.

COLLEGE-SPONSORED TUITION SCHOLARSHIPS, TUITION GRANTS, WORK/STUDY, AND

LOW-INTEREST LOANS ARE AVAILABLE TO FULL-TIME UNDERGRADUATE STUDENTS WHO

DEMONSTRATE FINANCIAL NEED AND WHO MEET THE COLLEGE'S ADMISSION CRITERIA.

IN ADDITION TO COLLEGE-SPONSORED FINANCIAL AID, ELIGIBLE STUDENTS CAN

RECEIVE ASSISTANCE FROM FEDERAL, STATE, AND INDEPENDENT AID PROGRAMS.

Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
2					
3					
4					
5					
6					
7					

**Part IV** Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

GRANT AND SCHOLARSHIP ASSISTANCE FROM ALL SOURCES IS FIRST APPLIED TO

FULL-TIME TUITION CHARGES. GRANT AND SCHOLARSHIP ASSISTANCE IN EXCESS OF

TUITION IS THEN APPLIED TO DIRECT COLLEGE CHARGES FOR FEES, AND ON CAMPUS

ROOM AND BOARD. THE FEDERAL GOVERNMENT MAKES FFELP FUNDS AVAILABLE TO

UNDERGRADUATE STUDENTS TO ATTEND POST-SECONDARY INSTITUTIONS. ELIGIBILITY

IS BASED ON FINANCIAL NEED, AND APPLICATION IS THROUGH THE NORMAL

FINANCIAL AID APPLICATION PROCESS OF WASHINGTON COLLEGE.

# **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization WASHINGTON COLLEGE 52-0591691

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	X   Tax indemnification and gross-up payments   X   Health or social club dues or initiation fees			
	Discretionary spending account  X Personal services (e.g., maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
b	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
	explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
•	Indicate which if any of the following the filing agreemention used to establish the companyation of the			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X       Compensation committee       Written employment contract         X       Independent compensation consultant       X       Compensation survey or study			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
а	organization or a related organization:  Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
•	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			1.
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			1
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
_	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			1
	Regulations section 53.4958-6(c)?	9		Ь

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) None and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
MITCHELL B. REISS	(i)	200,881.	C	130,380.	18,750.	13,537.	363,548.	0
1 PRESIDENT	(ii)	0	C	0	0	0	0	0
KEVIN L. COVENEY	(i)	119,867.	C	14,870.	9,895.	7,993.	152,625.	0
2 VP ADMISSIONS	(ii)	0	C	0	0	0	0	0
MELA DUTKA	(i)	120,955.	(	12,583.	10,014.	7,999.	151,551.	0
3 VP & DEAN OF STUDENT AFFAIRS	(ii)	0	C	0	0	0	O	0
GRETCHEN DWYER	(i)	167,659.	12,500.	40,589.	14,909.	12,486.	248,143.	0
4 VP ADVANCEMENT SERVICES	(ii)	0	C	0	0	0	0	0
JAMES V. MANARO	(i)	191,531.	(	44,651.	17,648.	11,366.	265,196.	0
5 SR VP FINANCE & ADMINISTRATION	(ii)	0	(	0	0	0	0	0
CHRISTOPHER AMES	(i)	155,404.	(	13,028.	7,270.	10,737.	186,439.	0
6 PROFESSOR OF ENGLISH	(ii)	0	C	0	0	0	0	0
JOHN L. SEIDEL	(i)	120,265.	(	15,275.	9,930.	10,383.	155,853.	0
7 DIRECTOR OF ENVIRO STUDIES	(ii)	0	C	0	0	0	0	0
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)			ļ				
15	(ii)							
	(i)			ļ				
16	(ii)							

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPENSATION INFORMATION

SCHEDULE J, PART I, LINE 1A

HOUSING ALLOWANCE OR RESIDENCE

THE PRESIDENT OF WASHINGTON COLLEGE IS PROVIDED HOUSING AS A CONDITION OF HIS EMPLOYMENT. A HOUSE IS PROVIDED ON CAMPUS FOR THE CONVENIENCE OF THE COLLEGE TO ENABLE THE PRESIDENT TO RESPOND TO EMERGENT SITUATIONS 24/7.

TRAVEL FOR COMPANIONS

THE COLLEGE REIMBURSES REASONABLE AND NECESSARY BUSINESS TRAVEL EXPENSES FOR THE SPOUSE OF THE PRESIDENT WHEN ACCOMPANYING THE PRESIDENT ON OFFICAL COLLEGE BUSINESS AND SHE IS ACTING IN THE CAPACITY OF A COLLEGE EMPLOYEE WITH PREDEFINED AND APPROVED BUSINESS RESPONSIBILITIES, AMOUNTS OF WHICH ARE INCLUDED AS TAXABLE COMPENSATION AND DISCLOSED IN COLUMN B (III).

TAX INDEMNIFICATION AND GROSS-UPS PAYMENTS

CERTAIN OFFICERS OF WASHINGTON COLLEGE RECEIVE MINOR TAX GROSS-UP PAYMENTS.

Schedule J (Form 990) 2012

### Part | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

HEALTH OR SOCIAL CLUB DUES

THE PRESIDENT OF WASHINGTON COLLEGE IS REIMBURSED THE COST OF SOCIAL CLUB

DUES. TO THE EXTENT THAT THE PRESIDENT USES THE CLUB FOR PERSONAL

PURPOSES, THE VALUE OF THE BENEFIT IS INCLUDED IN HIS/HER TAXABLE

INCOME.

PERSONAL SERVICES

THE PRESIDENT OF THE COLLEGE RECEIVED NOMINAL HOUSEKEEPING AND CHAUFFER

SERVICES. THE PERSONAL SERVICES ARE PROVIDED AS A BUSINESS NEED.

# SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

# **Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► See separate instructions.

OMB No. 1545-0047
2012
Open to Public Inspection

Name of the organization
WASHINGTON COLLEGE
52-0591691

Part I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issue	d (0) lo	cuo prico	(f) D	eccription of pu	rnoco	(a) Do	feased	(h) (	)n	(i) Po	
(a) issuer name	(b) Issuer EIN	(c) CUSIP #	(a) Date Issue	a (e) is	sue price	(f) De	escription of pu	rpose	( <b>g)</b> De	reased	beha issu		finan	iic
									Yes	No	Yes	No	Yes	ı
A TOWN OF CHESTERTOWN, MARYLAND	52-6000783		10/29/200	9 30	,000,000.	REFUND 2008	BOND			х	Х			,
B TOWN OF CHESTERTOWN, MARYLAND	52-6000783		09/17/201	.0 30	,000,000.	REFUND 2008	BOND			Х	Х	<u> </u>	<u> </u>	2
С														
														t
D														
Part II Proceeds	'	1		'										_
					Α		В		С			D		
1 Amount of bonds retired				2,6	85,000									
2 Amount of bonds legally defeased														
3 Total proceeds of issue				30,0	000,000	. 30,0	00,000.							
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds				1,0	69,409	. 1,0	69,409.							
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds				3	302,240	.   3	302,240.							
8 Credit enhancement from proceeds														
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds				22,6	35,709	. 22,6	35,709.							
11 Other spent proceeds				5,9	92,642	. 5,9	92,642.							
12 Other unspent proceeds														
13 Year of substantial completion				201	.0	201	0							
				Yes	No	Yes	No	Yes	No		Yes	3	No	<u> </u>
14 Were the bonds issued as part of a current refur				X		X								
15 Were the bonds issued as part of an advance re	funding issue?				X		X							
16 Has the final allocation of proceeds been made?				X		X								
17 Does the organization maintain adequate books and records	to support the final alloca	tion of proceeds	?	X		X						$\perp$		
Part III Private Business Use														_
			-		A		В		C			D		
1 Was the organization a partner in a partnership, which owned property financed by tax-exempt b	or a member of an	LLC,		Yes	No X	Yes	No X	Yes	No	-	Yes	+	No	_
which owned property illianced by tax-exempt b	ulus:				Λ		Λ					$-\!\!\!\!+$		_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2012

Schedule K (Form 990) 2012 Page 2

TOWN OF CHESTERTOWN MD

No

Yes

В

No

Yes

С

No

Yes

D

No

Yes

	use of bond-financed property?	X		X					
	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		Х					
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		X				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%	,	%		%		%
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		X		X				
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%	ó	%		%		%
	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified								
·	bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X					
	Regulations sections 1.141-12 and 1.145-2?	Х		Х					
			A	Х	В		c		D
	Regulations sections 1.141-12 and 1.145-2?				<del>-</del>		1		1
Par	Regulations sections 1.141-12 and 1.145-2?		A No X	Yes	B No X	Yes	C No	Yes	D No
Par 1	Regulations sections 1.141-12 and 1.145-2?  TEIV Arbitrage  Has the issuer filed Form 8038-T?		No		No		1		1
Par 1 2	Regulations sections 1.141-12 and 1.145-2?	Yes	No	Yes	No		1		1
1 2 a	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?		No		No X		1		1
Par 1 2 a b	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?	Yes	No X	Yes	No X		1		1
Par 1 2 a b	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?	Yes	No X	Yes	No X		1		1
Par 1 2 a b	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate	Yes	No X	Yes	No X		1		1
1 2 a b c	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed	Yes	No X	Yes	No X		1		1
1 2 a b c	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?	Yes	No X	Yes	No X		1		1
1 2 a b c	Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with	Yes	No X	Yes	No X		1		1
1 2 a b c 3 4 a	Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	Yes	No X	Yes X	No X		1		1
1 2 a b c 3 4 a b	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?  Name of provider	Yes	No X	Yes	No X		1		1
1 2 a b c 3 4 a b c	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?.  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?  Name of provider  Term of hedge.	Yes	X X X	Yes X	X X X		1		1
1 2 a b c c d	Regulations sections 1.141-12 and 1.145-2?  It IV Arbitrage  Has the issuer filed Form 8038-T?  If "No" to line 1, did the following apply?  Rebate not due yet?  Exception to rebate?  No rebate due?  If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed  Is the bond issue a variable rate issue?  Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?  Name of provider	Yes	X X X	Yes X	No   X   X   X   X		1		1

Part III

Private Business Use (Continued)

3a Are there any management or service contracts that may result in private business

Schedule K (Form 990) 2012 Page 3 Arbitrage (Continued) Part IV В D Yes No Yes No Yes No Yes No Χ 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? **b** Name of provider **d** Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? Χ Χ 6 Were any gross proceeds invested beyond an available temporary period? . . . . . . . Has the organization established written procedures to monitor the Χ Χ **Procedures To Undertake Corrective Action** Part V Α В С D Has the organization established written procedures to ensure that violations of federal Yes No Yes No Yes No Yes No tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? Χ Χ Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions). Part VI

Page 4 Schedule K (Form 990) 2012

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) (Continued)

JSA 2E1511 1.000 86803W 700P 6/24/2014 Schedule K (Form 990) 2012

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### SCHEDULE L (Form 990 or 990-EZ)

# **Transactions With Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

2012

Open To Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

WASHINGTON COLLEGE							'	5.2	-059			•	
Part I Excess Benefit Complete if the o								y).				b.	
1 (a) Name of disqualified	d norson	(b) Relatio			en disqualified	person	(c) Dec	cription	of tran	eaction	`	(d)	Corrected?
	u person		an	d orgar	nization		(c) Des	СПРПОП	UI II AII	Saction	1	Υe	es No
(1)													
(2)													_
(3)													_
(4)												-	_
(5) (6)												-	_
<ul><li>2 Enter the amount of to under section 4958.</li><li>3 Enter the amount of to</li></ul>										\$_ \$_			
Part II Loans to and/Complete if the corganization reports (a) Name of interested person	organization a	answered "Ye	990, (d) Lo	Part X		22. al	ne 38a or Form 9		t IV, lir	( <b>h)</b> Ap	proved ard or		
			organ	From				Yes	No	Yes	No	Yes	No
(1)			10	1 10111				100	110	100			
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
Total						▶\$							
Part III Grants or Ass Complete if the	istance Ben	efiting Inter	este	d Pers	sons.		7.						
(a) Name of interested person		p between intere the organization		<b>c)</b> Amou	int of assistance	(0	Type of assistance	е	(e) F	ourpos	e of as	ssistand	ce
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
For Paperwork Reduction A	Act Notice, se	e the Instru	ction	s for F	orm 990 or 9	990-EZ		Sche	dule L	(Form	990 or	990-EZ	<u>′</u> ) 2012

Schedule L (Form 990 or 990-EZ) 2012

# Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of zation's nues?
				Yes	No
(1) ELISABETH REISS	PRESIDENTS WIFE	24,000.	PAYROLL		Х
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

ELISABETH REISS

BUSINESS TRANSACTION INVOLVING INTERESTED PERSONS

ELISABETH REISS IS THE PRESIDENT'S WIFE AND RECEIVES A NOMINAL PAY FOR DEDICATED WORK TO WC AND TO PRESIDENT WHILE THEY ARE TRAVELING TOGETHER ON OCCASION.

# SCHEDULE M (Form 990)

# **Noncash Contributions**

Department of the Treasury Internal Revenue Service ► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Open To Public Inspection

OMB No. 1545-0047

Name of the organization
WASHINGTON COLLEGE

Employer identification number 52-0591691

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash contr			
1	Art - Works of art	X	3.	37,500.	APRAISAL			
2	Art - Historical treasures	X	1.	1,800.	APRAISAL			
3	Art - Fractional interests							
4	Books and publications	X		103,000.	FMV			
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes	Х	1.	16,400.	FMV			
8	Intellectual property							
9	Securities - Publicly traded	Х	14.	385,725.	FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory	X	7.	22,137.	FMV			
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►( _ ATCH 1)		4.	93,292.				
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received		•		20			5.
	which the organization completed I	orm 8283,	Part IV, Donee Acknowledg	ement	29		<b>V</b>	
30 a	During the year, did the organization	ion receive	hy contribution any prope	rty reported in Part I line	se 1-28 that		Yes	No
30 a	it must hold for at least three year		• • • •	•				
	used for exempt purposes for the e					30a		Х
h	If "Yes," describe the arrangement i		penou:			Jua		
31	Does the organization have a		ance policy that require	s the review of any n	on-standard			
٠.	contributions?					31	х	
32 a	Does the organization hire or use	e third parti	es or related organization	s to solicit, process, or s	sell noncash	<b>51</b>	21	
4	contributions?	-	<del>-</del>	•		32a	х	
b	If "Yes," describe in Part II.							
33	If the organization did not report ar	amount in	column (c) for a type of pro	perty for which column (a)	) is checked.			
	describe in Part II.		, , , , , , , , , , , , , , , , , , ,	. ,	·			
For P	aperwork Reduction Act Notice, see th	e Instruction	s for Form 990.		Schedule I	/I (For	m 990)	(2012)

Schedule M (Form 990) (2012) Page **2** 

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, LINE 32A

TO THE EXTENT THAT WASHINGTON COLLEGE RECEIVES DONATIONS OF SECURITIES,

VARIOUS THIRD PARTY BROKERS ARE TASKED WITH SELLING THOSE SECURITIES.

Schedule M (Form 990) (2012) Page **2** 

Part II Suppleme

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
BOAT SLIP RENTAL	X	1.	2,150.	FMV
EQUIPMENT	X	2.	91,042.	FMV
MUSIC EQUIPMENT	X	1.	100.	FMV
TOTALS	_	4.	93,292.	

### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization
WASHINGTON COLLEGE

Employer identification number 52-0591691

WRITTEN POLICIES FOR CHAPTERS, BRANCHES, OR AFFILIATES

FORM 990, PART VI, LINE 10B

WASHINGTON COLLEGE CURRENTLY HAS TEN ACTIVE ALUMNI CHAPTERS OPERATING
THROUGHOUT THE U.S. AND ACTIVELY SEEKS NEW GEOGRAPHIC AREAS OF INTEREST.
THESE CHAPTERS ARE ORGANIZED AND SUPPORTED BY THE ALUMNI RELATIONS AND
ANNUAL GIVING OFFICE STAFF IN ORDER TO STRENGTHEN CONNECTIONS BETWEEN
ALUMNI AND WITH THE COLLEGE. ALUMNI CHAPTERS HAVE AT LEAST ONE ANNUAL
GATHERING FACILITATED BY VOLUNTEERS AND STAFF WHICH IS TYPICALLY FUNDED
BY THE COLLEGE'S OPERATING BUDGET. ADDITIONALLY, CHAPTERS MAY CHOOSE TO
PARTAKE IN FUNDRAISING THAT BENEFITS THE COLLEGE'S MISSION AND SUPPORTS
ITS APPROVED PRIORITIES. ALL FUNDRAISING EFFORTS FLOW THROUGH THE OFFICE
OF COLLEGE ADVANCEMENT.

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

MANAGEMENT REVIEWS THE DRAFT OF THE 990 FOR ACCURACY AND RECONCILIATION
TO THE AUDITED FINANCIAL STATEMENTS. ONCE THIS REVIEW IS FINAL, A DRAFT
COPY OF THE 990 IS PROVIDED TO THE CHAIRMAN OF THE BOARD AND THE AUDIT
COMMITTEE CHAIRMAN FOR REVIEW AND COMMENTS FOR A 7 DAY PERIOD. A COPY OF
THE DRAFT FORM 990 IS ALSO CIRCULATED TO THE FULL BOARD OF TRUSTEES FOR
DISCUSSION AND COMMENT. EACH BOARD MEMBER IS PROVIDED AMPLE OPPORTUNITY
TO COMMENT ON THE INFORMATION CONTAINED IN THE 990. AFTER APPROVAL OF
THE 990, THE TAX PREPARER IS NOTIFIED TO FINALIZE THE RETURN FOR FILING.
A FINAL 990 PRESENTATION SUMMARY IS PRESENTED TO ALL THE BOARD MEMBERS.

CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT

FORM 990, PART VI, LINE 12C

ALL COVERED PERSONS SHALL DISCLOSE IN WRITING ANY POSSIBLE CONFLICT OF

INTEREST WITH REGARD TO A PROPOSED TRANSACTION OR ARRANGEMENT, AS WELL AS

ALL MATERIAL FACTS RELATED THERETO, TO THE BOARD AND TO THE APPROPRIATE

BOARD COMMITTEE, IF ANY, AT THE EARLIEST PRACTICAL TIME.

AFTER A POSSIBLE CONFLICT OF INTEREST HAS BEEN DISCLOSED, THE BOARD OR

COMMITTEE SHALL DISCUSS AND, IF NECESSARY, INVESTIGATE ALTERNATIVES TO

THE PROPOSED TRANSACTION OR ARRANGEMENT. ULTIMATELY, THE BOARD OR

COMMITTEE SHALL DETERMINE WHETHER THE COLLEGE CAN OBTAIN A MORE

ADVANTAGEOUS TRANSACTION OR ARRANGEMENT WITH REASONABLE EFFORTS FROM A

PERSON THAT WOULD NOT GIVE RISE TO A CONFLICT OF INTEREST AND, IF SUCH

ALTERNATIVE TRANSACTION OR ARRANGEMENT IS NOT FEASIBLE, WHETHER THE

PROPOSED TRANSACTION OR ARRANGEMENT IS IN THE COLLEGE'S BEST INTEREST AND

WILL NOT COMPROMISE OR HAVE THE APPEARANCE OF COMPROMISING THE COLLEGE'S

ACADEMIC AND FISCAL INTEGRITY. THE INTERESTED PERSON SHALL REFRAIN FROM

PARTICIPATING IN THE DISCUSSION CONCERNING (AND FROM VOTING ON) THE ISSUE

THAT PRESENTS THE CONFLICT OF INTEREST OR THE APPEARANCE OF A CONFLICT OF

INTEREST, AND MAY BE ASKED TO LEAVE THE MEETING DURING DISCUSSION OF

AND/OR THE VOTE ON THE ISSUE.

PROCESS FOR DETERMINING COMPENSATION

FORM 990, PART VI, LINES 15A AND 15B

SINCE THE 1980'S, WASHINGTON COLLEGE HAS PURSUED A BOARD-AUTHORIZED

ASPIRATION TO COMPENSATE FACULTY, ON AVERAGE, AT THE ALL-RANKS AVERAGE OF

Name of the organization

WASHINGTON COLLEGE

52-0591691

INSTITUTIONS WITH A CARNEGIE CLASSIFICATION OF IIB (PRIVATE,
INDEPENDENT). IN 2012 THE BOARD REVISED THE GOAL TO COMPENSATE FACULTY ON
A RANK BY RANK AVERAGE OF PRIVATE INDEPENDENT COLLEGES. A SIMILAR
STANDARD FOR STAFF WAS DEVELOPED IN 2007 IN PARTNERSHIP WITH WATSON
WYATT. ALSO IN 2012, THE COLLEGE PARTNERED WITH SIBSON TO CONDUCT A
MARKET SALARY ANALYSIS OF ALL STAFF POSITIONS. AS A RESULT WE HAVE
ADOPTED AND IMPLEMENTED A REVISED MARKET BASED STAFF SALARY STRUCTURE
WHICH HAS 15 PAY LEVELS AND APPLIES TO BOTH EXEMPT AND NON EXEMPT STAFF.
WASHINGTON COLLEGE HAS REVISED IT COMPENSATION PHILOSOPHY TO READ AS
FOLLOWS:

WASHINGTON COLLEGE PROVIDES EMPLOYEES WITH A TOTAL COMPENSATION PACKAGE,
COMPRISED OF BOTH SALARY AND BENEFITS, THAT RECOGNIZES AND REWARDS

PERFORMANCE AND PRODUCTIVITY WHILE MAINTAINING A COMPETITIVE MARKET

POSITION AND INTERNAL EQUITY. IN SUPPORT OF THE COLLEGE'S MISSION WE

ENDEAVOR TO PROVIDE A LEVEL OF COMPENSATION, BOTH CASH AND BENEFITS, TO

ATTRACT, MOTIVATE AND RETAIN THE QUALITY OF WORKFORCE NECESSARY FOR THE

ACHIEVEMENT OF THE COLLEGE'S GOALS. THE COMPENSATION PROGRAM SHALL BE

CONSISTENT, RESPONSIVE, TRANSPARENT, AND EQUITABLE.

THE COLLEGE IS COMMITTED TO A MERITOCRACY. OUR PERFORMANCE MANAGEMENT PROGRAM IS DESIGNED TO INCREASE THE PERSONAL AND PROFESSIONAL EFFECTIVENESS OF OUR STAFF INCLUDING PROVIDING STAFF WITH CLEAR PERFORMANCE EXPECTATIONS AND DEVELOPMENTAL OPPORTUNITIES. WE PROVIDE LEADERS WITH THE TOOLS AND TRAINING TO ENABLE THEM TO BUILD EFFECTIVE

TEAMS AND LEAD SUCCESSFULLY INCLUDING COACHING PERFORMANCE AND MAKING SOUND COMPENSATION DECISIONS.

THE PHILOSOPHY IS ACCOMPLISHED BY MAINTAINING ACCURATE JOB DESCRIPTIONS ON ALL POSITIONS AND BENCHMARKING JOBS AGAINST COMPARABLE POSITIONS IN THE MARKET. MARKET DATA IS DEVELOPED FROM NATIONAL DATA BASES, CUPA-HR SURVEYS AND LOCAL MARKET SURVEYS.

DECISIONS REGARDING COMPENSATION PROGRAMS AND INDIVIDUAL PAY DECISIONS WILL BE MADE BASED ON THE ABOVE OBJECTIVES AS WELL AS THE COLLEGE'S FINANCIAL SITUATION.

EACH SPRING, THE CHIEF OF STAFF PREPARES AN ANALYSIS OF COMPENSATION
PROVIDED TO COMPETITOR IIB COLLEGE PRESIDENTS USING DATA ANALYSIS

CONDUCTED BY THE COLLEGE AND UNIVERSITY PERSONNEL ASSOCIATION (CUPA-HR).

THE RESULTING SPREADSHEET IS PROVIDED TO THE VICE-CHAIR, ALONG WITH THE

EXECUTIVE MARKET-BASED LEVEL RANGE, TO INFORM ANY PAY ADJUSTMENT

RECOMMENDATION THAT MIGHT EMERGE FROM THE SUBCOMMITTEE'S ANNUAL

ASSESSMENT OF THE PRESIDENT'S PERFORMANCE. THE REPORT OF THE

SUBCOMMITTEE, ALONG WITH ANY PAY ADJUSTMENT RECOMMENDATION, IS PRESENTED

TO THE FULL BOARD OF VISITORS AND GOVERNORS FOR REVIEW AND APPROVAL IN

EXECUTIVE SESSION. ANY DECISION BY THE BOARD OF VISITORS AND GOVERNORS

IS RECORDED IN THE MINUTES OF THAT MEETING.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

Schedule O (Form 990 or 990-EZ) 2012 Page 2

Name of the organization

WASHINGTON COLLEGE

52-0591691

FORM 990, PART VI, LINE 19

THE ORGANIZATION'S FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE TO THE PUBLIC UPON WRITTEN REQUEST.

FORM 990, PART IX, LINE 9 CHANGE IN NET ASSETS

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS

103,697

CHANGE IN FAIR VALUE OF INTEREST SWAP

4,708,982

-----

TOTAL

4,812,679

ATTACHMENT 1

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

WASHINGTON COLLEGE CHALLENGES AND INSPIRES EMERGING CITIZEN LEADERS
TO DISCOVER LIVES OF PURPOSE AND PASSION.

### CORE VALUES

WE SHARE THESE VALUES OF OUR FOUNDING PATRON, GEORGE WASHINGTON:

INTEGRITY, DETERMINATION, CURIOSITY, CIVILITY, LEADERSHIP, AND MORAL

COURAGE. WE OFFER ACADEMIC RIGOR AND SELF-DISCOVERY IN A SUPPORTIVE,

RESIDENTIAL COMMUNITY OF WELL-QUALIFIED, DIVERSE, AND MOTIVATED

INDIVIDUALS. WE DEVELOP IN OUR STUDENTS HABITS OF ANALYTIC THOUGHT

AND CLEAR COMMUNICATION, AESTHETIC INSIGHT, ETHICAL SENSITIVITY, AND

CIVIC RESPONSIBILITY.

UNHURRIED CONVERSATION AND CLOSE CONNECTIONS WITH AN EXCEPTIONAL FACULTY AND STAFF COMPLEMENT A BROAD CURRICULUM OF STUDY. A BEAUTIFUL CAMPUS, READY ACCESS TO EXCITING CITIES AND THE CHESAPEAKE BAY, AND ENGAGEMENT WITH CULTURES AND COMMUNITIES LOCALLY AND AROUND

Schedule O (Form 990 or 990-EZ) 2012 Page 2

Name of the organization

WASHINGTON COLLEGE

52-0591691

ATTACHMENT 1 (CONT'D)

### FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

THE WORLD AFFORD OUR STUDENTS AMPLE RESOURCES AND OPPORTUNITIES FOR PERSONAL EXPLORATION AND SHARED CHALLENGES.

WE PREPARE OUR STUDENTS FOR RICH AND FULFILLING LIVES; FOR MYRIAD AND UNPREDICTABLE OPPORTUNITIES; FOR A LIFETIME OF LEARNING, LEADERSHIP, AND PRODUCTIVE ENDEAVOR.

OUR VISION

THE ENDURING VALUES OF WASHINGTON COLLEGE - CRITICAL THINKING, EFFECTIVE COMMUNICATION, AND MORAL COURAGE - MOVE THE WORLD.

ATTACHMENT 2

# FORM 990, PART III - PROGRAM SERVICE, LINE 4A

WASHINGTON COLLEGE'S ACHIEVEMENTS INCLUDE SUCCEEDING AS AN INSTITUTION OF HIGHER EDUCATION PROMOTING HABITS OF ANALYTIC THOUGHT, AESTHETIC INSIGHT, IMAGINATION, ETHICAL SENSITIVITY AND CLARITY OF EXPRESSION WHILE SUCCESSFULLY GRADUATING STUDENTS AT A RATE OF 64% IN 4 YEARS. THE COLLEGE ENDEAVORS TO PREPARE ITS GRADUATES FOR FURTHER EDUCATION AND PRODUCTIVE CAREERS. WITH 40 MAJORS AND ACADEMIC PROGRAMS TO CHOOSE FROM, OVER 1,550 STUDENTS CAN DEVISE A COURSE OF STUDY THAT FITS THEIR INTELLECTUAL INTERESTS AND CAREER ASPIRATIONS. IN ADDITION TO TRADITIONAL FIELDS OF STUDY, THEY MAY CHOOSE AN AREA OF CONCENTRATION IN FIELDS SUCH AS BEHAVIORAL NEUROSCIENCE, CLINICAL PSYCHOLOGY OR EAST ASIAN STUDIES, AMONG OTHERS. THE COLLEGE ALSO OFFERS

Name of the organization

WASHINGTON COLLEGE

52-0591691

ATTACHMENT 2 (CONT'D)

PROFESSIONAL PREPARATION TRACKS IN PREMEDICAL STUDIES AND PRE-LAW,

AS WELL AS DUAL DEGREE PROGRAMS IN ENGINEERING, NURSING AND

PHARMACY.

ATTACHMENT 3

### FORM 990, PART III - PROGRAM SERVICE, LINE 4B

WASHINGTON COLLEGE'S RESIDENTIAL LIFE PROGRAM PROVIDES STUDENTS WITH OPPORTUNITIES AND EXPERIENCES THAT HELP THEM TO DEVELOP RESPONSIBILITIES BOTH TO THEMSELVES AND TO THEIR FELLOW STUDENTS. IT ATTEMPTS TO PROVIDE A RELAXING AND CALM ATMOSPHERE FOR STUDY AND DAY-TO-DAY LIVING. INDEED, LIVING ON-CAMPUS IS TRULY THE "OTHER-HALF" OF A COLLEGE EDUCATION. WITH APPROXIMATELY 27 DORMS TO CHOOSE FROM, STUDENTS HAVE CHOICES OF SINGLE, DOUBLES OR TRIPLES IN EACH ROOM/UNIT. HODSON HALL HOUSES THE DINING FACILITIES FOR WASHINGTON COLLEGE. THE MAIN DINING HALL SEATS 500 ON TWO LEVELS. STUDENTS, FACULTY AND STAFF FIND MADE-TO-ORDER MEALS ALONG WITH SELF-SERVE OPTIONS ALLOWING FOR A CUSTOMIZED DINING EXPERIENCE. STUDENTS CHOOSE FROM FIVE MEALS PLANS WITH ADDITIONAL OPTIONS FOR MEAL EQUIVALENCIES. CASUAL DINING IS LOCATED ON THE FIRST FLOOR OF THE COMMONS. OPERATING UNTIL LATE EVENING, OPTIONS INCLUDE MONDO SUBS, MARTHA'S KITCHEN, AND THE CAMPUS COFFEE BAR, JAVA GEORGE.

Schedule O (Form 990 or 990-EZ) 2012 Page **2** 

Name of the organization Employer identification number
WASHINGTON COLLEGE 52-0591691
ATTACHMENT 4

# 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
ROY KIRBY & SONS 1403 ROME RD BALTIMORE, MD 21227	CONSTRUCTION	6,259,067.
COMPASS USA P.O. BOX 417632 BOSTON, MA 02241	WATER PLANT MGMT SVC	660,786.
ROYALL & COMPANY 1920 E PORHAM RD RICHMOND, VA 23228	ADMISSION CONSULT.	481,384.
JOHN R CROCKER & CO. 304 MELFIELD AVE EASTON, MD 21601	CONSTRUCTION	300,507.
YERKES CONSTRUCTION, LLC 112-C S CROSS ST CHESTERTOWN, MD 21620	CONSTRUCTION	290,986.

### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047 20**12** 

Department of the Treasury
Internal Revenue Service

Name of the organization

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990.

► See separate instructions.

Open to Public
Inspection

WASHINGTON COLLEGE

Employer identification number 52-0591691

(a) Name, address, and EIN (if app	licable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) WC WATER LLC	27-0886807					
300 WASHINGTON ST	CHESTERTOWN, MD 21620	REAL ESTATE	MD	6,549,371.		WC
(2) CHESTERTOWN RESIDENTIAL LLC	26-4539355					
300 WASHINGTON ST	CHESTERTOWN, MD 21620	REAL ESTATE	MD	12,400,000.		WC
_(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)		(g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section 501(c)(3))	Direct controlling entity	Section 5	512(b)(13) trolled tity?
						Yes	No
_(1)							
(2)							
_(3)							
_(4)							
_(5)							
_(6)							
_(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012

Part III	Identification of Relate because it had one or r	ed Organizations more related orga	Taxable nizations	as a Partnersh treated as a pa	<b>ip</b> (Complete if the artnership during the	organization ar tax year.)	nswered "Yes"	to F	orm	990, Part IV, I	ine 3	34	
	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	i) eral or aging ner?	<b>(k)</b> Percentage ownership
			country)		000.10.10 0.12 0.1.17			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
<u>(7)</u> _													

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Secti 512(b) contro entit
							Yes N
<u>(1)</u>							
(2)							
<u>(3)</u>							
<u>(4)</u>							
<u>(5)</u>							
<u>(6)</u>							
(7)							

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012

Scried	ule K (1 0111 990) 2012					aye
Pa	rt V Transactions With Related Organizations (Complete if the organization answered "Y	es" to Form 990, Pa	rt IV, line 34, 35b, or 36.)			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	ted in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	· ·			1a	
b	Gift, grant, or capital contribution to related organization(s)				1b	
c	Gift, grant, or capital contribution from related organization(s)				1c	
d	Loans or loan guarantees to or for related organization(s)				1d	$\vdash$
e	Loans or loan guarantees by related organization(s)				1e	$\vdash$
-	Loans or loan guarantees by related organization(s)				16	
	Dividends for an aslated agreeding (a)				4.5	
f	Dividends from related organization(s)				1f	+
g	Sale of assets to related organization(s)				1g	₩
h	Purchase of assets from related organization(s)				1h	₩
i	Exchange of assets with related organization(s)				1i	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	_
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)				11	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	
0	Sharing of paid employees with related organization(s)				10	
р	Reimbursement paid to related organization(s) for expenses				1p	П
q	Reimbursement paid by related organization(s) for expenses				1g	
٦					- 9	
r	Other transfer of cash or property to related organization(s)				1r	
s	Other transfer of cash or property from related organization(s)				1s	T
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete					
	(a)	(b)	(c)		(d)	
	Name of other organization	Transaction	Amount involved	Method o	of determini	ng
	·	type (a-s)			nt involved	Ü
<u>(1)</u>						
(2)						
(3)						
(4)						

Schedule R (Form 990) 2012

(5)

Schedule R (Form 990) 2012

# Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded	501(	c)(3)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1	Gene man		(k) Percentage ownership
			section 512-514)	Yes	No			Yes	No	(1 01111 1003)	Yes	No	
			valine, address, and Ein di entity (state or foreign country)  (state or foreign country)	value, address, and Ein of entity  (state or foreign country)  (state or foreign country)  Income (related, unrelated, unrelated with the section 512-514)  Income (related, unrelated, unr	value, address, and EIN of entity    Country   Country	yame, address, and EIN of entity  (state or foreign country)  (state or foreign countr	(state or foreign country)  (s	(state or foreign country)  (s	Sale of foreign country   Sale of foreign	Country   Coun	State of freeign country   State of free free free free free free free	Catale or foreign   Cata	Signature of feelings   Sign

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012 Page 5

### Supplemental Information Part VII

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).