

Michael Harvey, Ph.D.

Associate Professor

Department of Business Management • Washington College

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Research focus: Organizational Leadership

EDUCATION

Ph.D. Government (1995). Cornell University (Ithaca, NY). Dept. of Government. Major: political theory; minor: American politics. Dissertation: "Power and Passion: A Study of *Hamlet* and Machiavelli."

M.S. International Business (1998). University of Wisconsin-Milwaukee. School of Business Administration. Coursework: strategy, marketing, organizational behavior; business law and economics.

M.A. Government (1990). Cornell University. Dept. of Government. Coursework: political theory, American politics, international relations, comparative politics.

B.A. English (1982). University of Maryland (College Park, MD). Minor: political science.

Non-degree studies (Fall 1982), classical studies. Intercollegiate Center for Classical Studies (Rome, Italy). Coursework: Greek, Roman and Etruscan history, art, Italian.

TEACHING

Associate Professor. Washington College (1998-present). Staple courses: BUS 302 Organizational Behavior; BUS 334 Leadership; FYS 101 The Business of Organized Crime.

Additional and past courses: BUS 200 Introduction to the Business Management Discipline; BUS 201 Principles of Management; BUS 294 Leadership Communication (special topic); BUS 294 Outdoor Leadership (special topic); BUS 303 Legal Environment of Business; BUS 310 International Business; BUS 335 Leadership Ethics; BUS 401 Strategic Management; BUS 492 Leadership in World Literature (special topic); CNW 102 Imagining Leadership in American Literature; CNW 227 The Experience of Work; CNW 251 Leadership in Literature and Art; English 101 Literature & Composition; GRW 101-46 Imagining Leadership. Graduate courses: HIS 598 Images of Leadership in Western Culture (special topic); HIS 598 Images of leadership in China from Confucius to Tiananmen (special topic). Online alumni short course: Images of Leadership from Moses to the Internet Age.

Instructor. Global Leadership Program hosted by Leadership ExCHANGE. Course: Cross-Cultural Leadership and Innovation. Rome, Italy. (July 2014, July 2015, July 2016).

Adjunct Professor. Occasional graduate and undergraduate leadership courses for the University of Maryland School of Public Policy, Fall 2007 to Spring 2016, intermittently.

Adjunct Assistant Professor. University of Maryland University College (Spring 2000). Taught BMGT 200, a distance introduction to business and management course.

Lynde and Harry Bradley Visiting Assistant Professor of Political Thought. University of Wisconsin-Milwaukee University Honors Program (1995-1998). Courses taught: Introduction to political thought; Modern political thought; Liberalism and its critics; Capitalism and democracy; Feminist political thought; American political thought; The American Constitution; Shakespeare's moral vision.

Guest Instructor. Leiden University (Leiden, the Netherlands) Dept. of Political Science (Spring 1994). Taught short-course, "Rethinking *Hamlet*: Shakespeare's play as a political philosophic text."

Freshman Writing Seminar Instructor (1986-87, 1990-91). Cornell University John S. Knight Freshman Writing Program. Designed and taught writing-intensive freshman seminars in a writing-across-the-curriculum program, after completion of training by Writing Program.

Teaching Assistant. Cornell University Dept. of Government. (1990-1992). T.A. for introductory courses in American politics, comparative politics, and political theory.

HONORS

Faculty Enhancement Grant to support developing a team-taught gender and leadership course with Prof. Erin Anderson. Washington College. (Spring 2014. Course was taught in Fall 2015).

Academic Advisor of the Year. Washington College Office of Student Activities. Leadership Celebration (May 2, 2012).

Business Advisory Board Member of the Year. WC Students in Free Enterprise (2010-2011).

Faculty Sabbatical Leave. Washington College. (Spring 2008).

Omicron Delta Kappa. National Leadership Honor Society. Alpha Psi Circle. Washington College (2003).

Christian A. Johnson Junior Faculty Leave Grant. Washington College (Spring 2002).

Faculty Enhancement Grant. Washington College (2001).

Friend of Education. Kent County Board of Education (2001).

Order of Omega. National Panhellenic Honor Society. Sigma Lambda Chapter, Washington College (2001).

Kappa Alpha Professor of the Semester. Beta Omega Chapter, KA (Fall 2000).

Andrew W. Mellon Foundation grant for innovations in classroom technology use, Washington College (1999).

National Endowment for the Humanities Summer Research Grant (1998). Translations of Machiavelli's "L'Asino" and "Capitoli."

Beta Gamma Sigma. National Business School Honor Society (1997).

Lynde and Harry Bradley Foundation Fellowship. Cornell University (1990).

A. D. White Fellowship. Cornell University (1984-1986).

PUBLICATIONS

"Under the Dappled Light: Glimpsing Leadership through the Humanities." [Editorial.] *Leadership and the Humanities*, Vol. 2 No. 1, 2014, pp. 1-3.

Co-editor with Dan Jenkins of symposium special issue on leadership education across disciplines. *Journal of Leadership Studies* 7:4 (2014).

"Knowledge, Praxis, and Reflection: The Three Critical Elements of Effective Leadership Studies Programs." *Journal of Leadership Studies* 7:4 (2014): 76-85.

Marturano A., Wren, T. and Harvey, M. [Editorial.] "The Making of *Leadership and the Humanities*." *Leadership and the Humanities* 1:1 (2013): 1-5.

The Nuts and Bolts of College Writing. 2nd edition. Indianapolis: Hackett Publishing, 2013 (2003).

Leadership Studies: The Dialogue of Disciplines. Co-editor with Ron Riggio. Cheltenham, UK: Edward Elgar Publishing, 2011.

"Questioning Leadership: An Integrative Model." Ch. 16 (concluding chapter) of *Leadership Studies: The Dialogue of Disciplines*, eds. Michael Harvey and Ron Riggio. Cheltenham, UK: Edward Elgar Publishing, 2011.

Co-editor with Nancy Huber. *Leadership: Impact, Culture and Sustainability*. A volume in the annual series, *Building Leadership Bridges*. International Leadership Association (ILA), 2008.

Co-editor of volumes for 2006 and 2007 of the annual series, *Building Leadership Bridges*. International Leadership Association.

"Against the Heroic: Gilgamesh and His City. In *Leadership and the Humanities*, volume 3 of *Leadership at the Crossroads*, general editor Joanne B. Ciulla. Westport, CT: Praeger Press, 2008. 51-65.

"Leadership and the Human Condition." Chapter 2 of *The Quest for a General Theory of Leadership*, eds. George R. Goethals and Georgia L. J. Sorenson. Cheltenham (England): Edward Elgar, 2006.

“Power.” Chapter 4 of *The Quest for a General Theory of Leadership*, eds. Goethals and Sorenson.

Articles on Henry Ford, Literature, Moses, Alfred Sloan, and Total Quality Management in *The Encyclopedia of Leadership*. Eds. James MacGregor Burns, G. R. Goethals, and Georgia J. Sorenson. Thousand Oaks, CA: Sage Reference, 2004.

“The Hidden Force: A Critique of Normative Approaches to Business Leadership.” *SAM Advanced Management Journal* 66:4 (Autumn 2001), 36-47.

“Lost in the Wilderness: Love and Longing in Machiavelli’s *L’Asino*.” In Vickie Sullivan, ed., *The Comedy and Tragedy of Machiavelli: Essays on the Literary Works*. New Haven: Yale University Press, 2000.

CONFERENCE PAPERS AND MANUSCRIPTS

“‘Like a whore, unpack my heart with words’: Authenticity, deception, and self-deception in Shakespeare’s *Hamlet*.” Paper presented at the annual meeting of the Midwest Political Science Association. Chicago, April 2016.

“Thinking Harter on Leadership: A Walk in the Leadership Woods.” Paper presented at the annual meeting of the International Leadership Association (Chicago, November 2006).

“‘The Play’s the Thing’: The Drama of Power.” Paper presented at the annual meeting of the Midwest Political Science Association (Chicago, April 2006).

(Co-author with Sean O Connor). “Holding Up a Mirror to Our Teaching: Patterns in Instruction: One Generalized Model Based on Structured Observations in Graduate Classes.” Paper delivered at the inaugural conference of the International Society for the Scholarship of Teaching and Learning, Indiana University, Bloomington, IN (October 21-24, 2004). Conference sponsor: The Carnegie Foundation for the Advancement of Teaching and Learning.

“‘The Duke of Dark Corners’: *Measure for Measure’s* Comic Prince.” Paper presented in a poster session at the annual meeting of the International Leadership Association (Guadalajara, November 2003).

“Leadership and the Humanities.” Paper presented at the annual meeting of the International Leadership Association (Seattle, November 2002).

“How Leaders Talk: The VISTA Communication Model.” Paper presented in a poster session at the annual meeting of the International Leadership Association (Seattle, November 2002).

“‘Into a Thousand Parts Divide One Man’: *Henry V* and the Politics of Identity.” Paper presented at the annual meeting of the International Leadership Association (Miami, November 2001).

“The Ghost in the Shadows: Machiavelli in Elsinore.” Paper presented at the annual meeting of the Northeastern Political Science Association (Philadelphia, November 2001).

“The Lion, the Fox, and the Corporate Trainer: Machiavelli and Modern Management.” Paper presented at the annual meeting of the American Political Science Association (Washington, DC, September 2000).

“Teaching an Online Seminar: Critical Reflections.” Paper presented at the 28th annual conference of the International Business School Computing Association (Erie, PA, July 2000).

“Leadership as a Liberal Art.” Paper presented at the annual meeting of the Eastern Academy of Management (Danvers, MA, May 2000).

“From Rules to Roles: American Management Textbooks, 1951-1981.” Paper presented at the Third European Social Science History Conference (Amsterdam, April 2000).

Translation of Niccolò Machiavelli, “Tercets on Ingratitude, Fortune, Ambition, and Opportunity.” Manuscript (2000).

“The Humanities and Management Education.” Paper presented on a National Humanities Institute panel at the annual meeting of the American Political Science Association (Atlanta, September 1999).

“Moses the Manager: The Pentateuch in Management Education.” Paper presented at the 6th International Organisational Behaviour Teaching Conference (Milan, July 1999).

“Teaching Writing in Business Management and other Social Sciences.” Paper presented at the annual meeting of the American Political Science Association (Boston, September 1998).

“‘This Devastated World’: Assessing Machiavellian Corruption.” Paper presented at the annual meeting of the American Political Science Association (Boston, September 1998).

“Lost in the Wilderness: Love and Longing in Machiavelli’s L’Asino.” Paper presented at the annual meeting of the American Political Science Association (Washington, DC, September 1997).

Translation of Niccolò Machiavelli, “L’Asino.” Manuscript (1996).

“After the Deluge: Rethinking the Future of the Democratic Party.” Paper presented at the annual meeting of the New York State Political Science Association (New York, April 1995).

“Power and Passion: A Machiavellian Study of *Hamlet*.” Paper presented at the annual meeting of the New York State Political Science Association (New York, April 1995).

RESEARCH IN PROGRESS

What Leadership Means: Bureaucracy, Culture, and Change. Manuscript.

JOURNALISM

“Harvey on Leadership.” [Radio interview.] The Workforce Show with Cindy Gurne. Sept. 17, 2013.

“Louis Goldstein’s Lessons of Leadership.” [Op-ed.] *Baltimore Sun*. July 3, 2013.
<http://www.baltimoresun.com/news/opinion/oped/bs-ed-louis-goldstein-20130702,0,3512609.story>

“America Lags on Plain Speech.” [Op-ed.] *Baltimore Sun*. March 29, 2013.
<http://www.baltimoresun.com/news/opinion/oped/bs-ed-plain-speech-20130328,0,4287464.story>

“Pope Benedict and the Problem of Leadership.” [Op-ed.] *Baltimore Sun*. February 13, 2013.
<http://www.baltimoresun.com/news/opinion/oped/bs-ed-benedict-leadership-20130212,0,3007866.story>

“Leadership Is a Walk in the Dark.” Interview by Tom Fox. On Leadership column. *Washington Post*. Sept. 17, 2012.
http://articles.washingtonpost.com/2012-09-17/national/35496389_1_charismatic-leaders-successful-leaders-bureaucracy

PROFESSIONAL ACTIVITIES

Chair, panel on “Why Leadership Must Include the Imagination.” International Leadership Association (ILA) annual conference. Atlanta, November 2016.

Chair, panel on “Innovative Curricular Ideas: Narrative Approaches, Competitions, and Action-Based Learning.” ILA annual conference. Atlanta, November 2016.

Editor-in-chief, *Leadership and the Humanities*, peer-reviewed journal published by Edward Elgar and the International Leadership Association. January 2015 to December 2017. Associate editor and co-founder, 2012 through 2014.

Presentation on academic publishing to doctoral students in the doctoral in educational leadership program at the University of Charleston via WebX, March 7, 2016.

Participant, panel discussion, “Meet the Editors: Demystifying the Publication Process,” ILA annual conference. Barcelona, November 2015.

Senior scholar, Emerging Scholars Research Consortium, ILA annual conference. Barcelona, November 2015.

Chair, panel on “Borders, Identities, and Rights,” ILA annual conference. Barcelona, November 2015.

Speaker, “Leadership in Context: Culture, Structure, and the Questions Leaders Ask.” [Leadership Master Class.] Talk presented as a master class at the 2014 McDonough Leadership Conference, McDonough Center for Leadership and Business, Marietta College (Ohio), April 2014; and to first-year students in the Department of Leadership and American Studies, Christopher Newport University (Virginia), March 2014.

Special issue co-editor (with Dan Jenkins). *Journal of Leadership Studies* symposium on leadership education across disciplines (Vol. 6, no. 4, Winter 2014).

Interviewer, Interview with Peter Kaufman, ed., *Leadership and Elizabethan Culture* (Richmond: Jepson Studies in Leadership Series, forthcoming), for the International Leadership Association, September 2013.

Reviewer, 12th International Studying Leadership Conference (Rome, December 2013).

Invited Participant and Speaker, Jepson School of Leadership (University of Richmond) 20th Anniversary Symposium. The State of Leadership Studies (February 1-2, 2013).

Invited Speaker, "Inside The Black Box: How You Can Develop Leaders by Modeling Questioning." RowingTalks 2013. Chestertown, MD. (January 26, 2013).

"Questioning Leadership: The Seven Questions Leaders Must Ask—and Answer—in the 21st Century. Workshop at the National Collegiate Leadership Conference. (University of Arizona, Tucson, AZ, February 17-19, 2012).

Case Reviewer for 13th edition of John A. Pearce II and Richard B. Robinson. *Strategic Management: Formulation, Implementation, and Control*. 12th ed. McGraw-Hill (2011).

Lecturer, "The Leadership Cycle" at Echo Hill Outdoor School, as part of the school's staff training program (September, 2009).

Senior Scholar, James MacGregor Burns Academy of Leadership, University of Maryland (2007-2010).

Chair, Scholarship Member Interest Group, International Leadership Association (2007-8).

Participant, Twenty-first Century Liberal Education: A Contested Concept. Transylvania University Summer Seminar (July 26-29, 2007).

External Grant Evaluator, Keck Institute Grant on Teaching Leadership with the Liberal Arts, a three-college partnership of Claremont McKenna College, Loyola Marymount University, and the University of Richmond. 2007.

Invited participant, Transformation Chairs Quarterly Meeting. Army War College (Carlisle, PA, May 10-11, 2006). [Working sessions on leadership and change in the U.S. military]

Peer Reviewer. International Leadership Association 2006 annual meeting (Chicago).

Lecturer, Brookings Institution programs in public leadership. Recent talks: "The Moral Challenges of Power: Fear and Courage" (Oct. 3); "Just Win, Baby: Machiavelli on Leadership" (Sept. 12).

Lecturer, "The Power of Questions: Socratic Leadership." Unitarian Universalist Fellowship of the Chester River, Chestertown, MD (March 2, 2008).

Participant, Annual meeting of the Middle Atlantic Association of Colleges of Business Administration. Lehigh University, Bethlehem, PA (October 6-8, 2004).

Data coordinator and member, Steering Committee. Teaching American History project (jointly coordinated by Washington College and Kent County Public Schools) (February 2004-present).

Lecturer, "Connected Leadership." Lecture at the Supervisors' Spring Training Session of the Association of Campus Law Enforcement Administrators (ACLEA), Rehoboth Beach, Delaware (June 2, 2004).

Participant, Jessie Ball DuPont Summer Seminar, "Postcolonial Theory and the Globalization of Culture." National Humanities Center (Research Triangle Park, NC, June 2003).

Member, working group on Integrated Theory of Leadership organized by James MacGregor Burns (June 2002-present).

Consultant, Kent County Public Schools (KCPS); member, KCPS Baldrige Leadership Team. Help develop and implement award-winning management system (September 2000-present).

Invited panelist, "Helping Prelaw Students Develop Critical Reading Skills." Panel on "Reading for the Law," annual conference of the Northeastern Association of Prelaw Advisors (Pittsburg, PA, June 6, 2003).

Presenter, "Data, Data, Everywhere: Using Data for SITs." University of Maryland Center for Quality and Productivity Learning Conference (Columbia, Maryland, October 28, 2002).

Member, Board of Examiners, U.S. Senate Productivity and Maryland Quality Awards (May 2000-December 2001).

Chair and discussant of panel on religion and politics at the annual meeting of the Northeastern Political Science Association (Philadelphia, November 2001).

Paper reviewer for the 1999, 2000, and 2001 national and international conferences of the Eastern Academy of Management (1999-2001).

Organizer and chair of panel at the annual meeting of the American Political Science Association (Washington, DC, September 2000).

Organizer and chair of panel at the 28th annual conference of the International Business School Computing Association (Erie, PA, July 2000).

Organizer and chair of panel at the Third European Social Science History Conference (Amsterdam, April 2000).

Discussant for panel on efficacy of non-profit boards of directors at the annual meeting of the Society for the Advancement for Management International Management Conference (St. Augustine, FL, March 2000).

Reviewer of Machiavelli manuscripts for the *American Political Science Review* (1998-2000).

Reviewer for the annual conference of the Institute for Behavioral and Applied Management (Annapolis, MD, 1999).

Participant in WebTycho distance education training course for the University of Maryland University College (May 1999).

Book review of Rosemarie Skaine, *Power and Gender: Issues in Sexual Dominance and Harassment* (Jefferson, NC: McFarland, 1996). H-Women, H-Net Reviews in the Humanities & Social Sciences (June 1998).

Book review of Patrick Neal, *Liberalism and its Discontents* (Washington Square: New York University Press, 1997). H-Pol, H-Net Reviews in the Humanities & Social Sciences (June 1997).

WASHINGTON COLLEGE SERVICE

“You Can Lead,” address to Presidential Fellows, August 26, 2016.

“Thoughts on Leadership,” address to new Peer Mentors, August 19, 2016.

Member, Advisory Committee on Tenure and Promotion (July 1, 2014-present).

Member, Retirement Plan Committee (Fall 2010-present).

Member, International Studies Steering Council (July 1, 2016-present).

Member, Communications and Media Studies task force, Spring 2016.

Hosted Spring Open House on new Marketing Minor for Business Management Department, April 2016.

Panelist, Faculty panel at Admissions event, Decker Theatre, February 13, 2016.

Hosted Fall Open House for Business Management Department, September 19, 2016

“Reflections on Leadership,” address to Presidential Fellows, August 28, 2015.

Guest visit, Prof. Rydel’s ENG 101-12 class, Sept. 7, 2015.

Member, Advisory Committee on Tenure and Promotion (July 2014-June 2016).

Member and Chair, Writing Task Force (March 2014-present).

Member, Presidential Search Committee (July 2014-June 2015).

Member, Honor Board (July 2013-June 2014).

Member, Curriculum Committee (July 2013-June 2014).

Member, Middle States Chapter 3 Working Group, Leadership and Organization (January 2012-April 2014).

Faculty Advisor. Alpha Psi Circle, Omicron Delta Kappa (September 2013-present). Faculty Secretary (December 2006-September 2013).

Faculty advisor. Student exchange programs for Finland, Denmark, and the Netherlands (August 1999-present).

Member, Steering Committee, International Studies Program (July 2004-March 2013).

Member, Appointments Committee (July 2010-June 2012).

Member, Task Force on Summer Programming (January 2011-June 2012).

Director. American Studies Program (July 2006-June 2008). Member (July 2001-June 2011).

Member, Ad Hoc Committee on Leadership and Faculty Governance (February 2008-December 2008).

Director. American Studies Program (July 2006-June 2008).

Co-Chair, Faculty Mentoring Group (September 2007-June 2008).

Member, Ad Hoc Committee on Leadership and Faculty Governance (February 2008-December 2008).

Chair, Writing Task Force (December 2004-January 2007).

Member, Curriculum Committee (July 2003-June 2006).

Chair, Admissions and Financial Aid Committee (July 2004-June 2005).

Member, Admissions and Financial Aid Committee (July 2002-June 2005).

Acting Coordinator. CNW freshman writing program (July 2003-June 2004).

Chair, WC self-study task force on student services (July 2002-June 2003).

Chair, Student Life Committee (July 2000-June 2003).

Chair, Board of Student Publications (July 2000-June 2003).

Faculty advisor. Student Government Association (January 2000-April 2003).

Editor. biz@washcoll.edu, Dept. of Business Management newsletter (1999-2004).

Co-director. Pre-law Program (August 1999-June 2008).

Member, Faculty Affairs Committee (July 1999-May 2002).

Chair, Academic Resources Committee (July 1999 – June 2001)

Member, Academic Resources Committee (July 2001-June 2002).

Social sciences editor. *Washington College Review* (January 1999-October 2001).

Team leader. TEAM academic skills program (1999-2000).

Single events at Washington College

Guest speaker on leadership. DRA 494 Drama Junior Seminar, Prof. Brendon Fox (January 20, 2014).

Guest speaker on leadership. DRA 494 Drama Junior Seminar, Prof. Brendon Fox (January 28, 2014).

Speaker. “The Labyrinth of Leadership.” Presidential Fellows Dinner (August 23, 2013).

Guest Lecturer, “Clarity in Academic Writing.” INT 491 International Studies Senior Seminar, Prof. Andrew Oros (Oct. 15, 2012).

Lecturer, “Thoughts on Leadership.” Amistad Academy Washington College visit (June 1, 2012).

Lecturer, “The Four Faces of Leadership.” Amistad Academy Washington College visit (June 3, 2011).

Host and organizer. Visit by a group of 55 Chinese executive MBA students from Beijing University to Washington College to meet with the Dean and local government officials and tour Chestertown (May 26, 2011).

Faculty attendee. Washington, DC admitted applicant session (April 10, 2011).

Participant. Teagle focus group discussion of the senior capstone (March 24, 2011).

Moderator. ODK alumni panel during Fall Family Weekend on “Leadership and the Liberal Arts” (Oct. 2, 2010).

Guest Lecturer, “Clarity in Academic Writing.” INT 491 International Studies Senior Seminar (Sept. 14, 2010).

Lecturer, “Thoughts on Leadership.” Amistad Academy Washington College visit (June 4, 2010).

Lecturer, “The Language of Leadership.” CNW 102-69 Life Changers: Disruptive Technologies & the Human Condition, Prof. Susan Vowels (Feb. 12, 2009).

Lecturer, “Lead Like Socrates.” Amistad Academy Washington College visit (May 22, 2008).

Lecturer, “Lead Like Socrates.” Amistad Academy Washington College visit (May 24, 2007).

Lecturer, “Questioning Leadership: Leading as Critical Thinking.” ODK leadership lecture (November 8, 2006).

Discussion leader. Washington College Men's Lacrosse Team Leadership Council. Discussion of mission, values, leadership (December 3, 2004)

Moderator. WC Office of Student Development Leadership Summit, "Service and Leadership" (November 30, 2004).

Lecturer, "Dreams Wander On: Japan and America as Learning Partners." Invited lecture to WC Japan Club (November 11, 2004).

Guest Lecturer, "Writing, Reading, and Technology." International Studies Senior Seminar (November 9, 2004).

Discussion leader (with Tom Cousineau). Faculty group on curricular issues. Faculty Retreat. Wye Institute (November 6, 2004).

Guest Lecturer, "International Business Research." International Studies Senior Seminar (November 2, 2004).

Speaker. "Newspapers in the Classroom: A Progress Report and a Road to Engagement." Teaching and Learning Community discussion (November 2, 2004).

Lecturer, "Leadership Verbs." Heron Point leadership discussion series, sponsored by the 1782 Society (November 1, 2004).

Guest Lecturer, "Writing." PHL 100 (Introduction to Philosophy, Prof. Kevin Brien) (Sept. 22, 2004).

Guest Lecturer, "Conflict and Democracy: The American Innovation." Lecture to visiting students from Meiji Gakuin University (Tokyo, Japan) (Sept. 10, 2004).

Lecturer (with Prof. Melissa Deckman). "Classroom Do's and Don'ts." Freshman Orientation Talk (August 28, 2004).

Lecturer, "What Faculty Expect from Students." Talk to parents of incoming freshman (June 12, 2004).

Speaker. "The Shape of Power: Designing American Democracy." Talk to visiting students from Amistad Academy (May 27, 2004).

Lecturer, "How Leaders Talk." Alumni reunion speaker sessions (May 15, 2004).

Moderator. "Ethics and the Student Leader." WC Office of Student Development Leadership Summit (March 30, 2004).

Speaker. "Reflections on Technology and Distance Learning." WC Visiting Committee technology session (October 5, 2002).

Lecturer, "Emotional Intelligence: What It Is and Why It Matters." Talk to visiting 8th-grade students from Amistad Middle School, New Haven, CT (May 30, 2002).

Speaker. "Henry V and the Politics of Identity," Literary House speaker series (February 6, 2002).

Panelist. Bioethics panel discussion, Washington College Philosophy Club (April 22, 2001).

Speaker. "The New Management," to Board of Visitors and Governors spouses (April 21, 2001).

Panelist. "Printed Materials and Technology in the Current and Future Library," Friends of Miller Library panel discussion (November 9, 2000).

Speaker. "Reflections on Distance Education: UMUC and Blackboard," academic technology workshop (May 23, 2000).

COMMUNITY SERVICE

Member, Kent County Board of Education (January 2009-December 2014). (President, January 2009-December 2010.)

Vice President. Chestertown Middle School PTA (September 2007-December 2008).

Director. Kent County Chamber of Commerce (December 2004-December 2007).

President of the Board. Imagination Alley (Chestertown, MD). (January 2005-March 2008).

Director. Kent Scholastic Chess (www.kentchess.org). (September 2002-present). (Winner, 2004 Community Service Award, Kent County Chamber of Commerce).

Chess coach. Various schools (including Henry Highland Garnett Elementary, Chestertown Middle School, Kent School, IBALC (Kent County Public Schools) (Sept. 2002-present).

Classroom volunteer. Henry Highland Garnett Elementary School (Fall 2001-Spring 2004).

Teacher. Writing workshop for Garnett 3rd-graders (October 1, 2004).

Teacher. Writing workshop for Garnett 4th-graders (September 24, 2004).

President. Crestview Community Association (January 2001-January 2003). Treasurer (January 2000-January 2001).

REFERENCES

Joanne Ciulla

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